



**RAMSEY COUNTY PROCUREMENT REPORT ON  
UTILIZATION OF SMALL BUSINESS ENTERPRISES IN 2015**  
Prepared for the Ramsey County Board of Commissioners by Ramsey County Procurement,  
a function of the Finance Department

September 16, 2016

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## Executive Summary

Ramsey County, through its guiding goals of cultivating economic prosperity and enhancing access to opportunity for business, places a high value on inclusiveness in contracting. The CERT Small Business Enterprise (SBE) program provides opportunities for certified small businesses to participate in Ramsey County operational procurements.

Additionally, Ramsey County supports Minnesota Statutes 363A.37 and Administrative Rule 5000.3520 which gives the Commissioner of the Minnesota Department of Human Rights the authority to set goals for state funded construction projects. Contractors on state-funded projects will be subject to goals for minorities and women on government funded projects that more accurately reflect Minnesota's increasing diversity. These goals are enforced by the Minnesota Department of Human Rights for all state funded construction projects. Ramsey County also applies Minnesota's workforce diversity goal to Property Management construction projects not funded by the state. Goal Percentages for Hennepin County and Ramsey County Area, including all cities and towns within the boundaries of Hennepin County and Ramsey County, are 32% minority and 6% women (all trades)

In 2015, Ramsey County exceeded our estimated 2016 **and** 2017-18 Performance Measures for both # of CERT SBE vendors and Total CERT SBE Spending as reported in the [2017 Performance Measures and Supplemental Budget](#)<sup>1</sup>. Ramsey County increased the number of CERT SBE engagements from 125 in 2014 to 170 in 2015. Additionally, we increased SBE spend by \$5.89 million in 2015, paying CERT SBEs \$15,732,996 in 2015 compared to \$9,839,517 in 2014.

Parks and Recreation allocated \$1,367,963, more than 37% of their project funds, to CERT SBE construction contractors. Property Management directed \$7,723,495, more than 54% of their project funds, to CERT SBE construction contractors. Additionally, Property Management supported and in several projects, exceeded Minnesota's workforce diversity good faith effort goals for construction projects. For example, the deconstruction of the Riverfront Properties achieved 43.03% minority participation and 9.98% female participation in 2015.

This report includes the following information:

#### Total County Spending 2012 - 2015 and CERT SBE Payment Summary

- Comparison of Total County Spending and CERT SBE Vendors
- Comparison of CERT SBE Payments by Department
- Comparison of CERT SBE Spending by Account
- Payments to CERT SBE Vendors

#### Distribution of CERT Vendors

- 2015 CERT Eligible Vendor Payments (Map)
- 2015 CERT Vendor Payments (Map)
- CERT Payments by County (2012 – 2015)
- CERT Eligible Payments by County (2012-2015)

#### Department Reports on DBE and SWMBE Utilization

- Parks and Recreation
- Property Management
- Public Works

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<sup>1</sup> 2017 Performance Measures and Supplemental Budget, page 31

(1) **Total County Spending 2012-2015 and CERT SBE Payment Summary**

Comparison of Total County Spending and CERT SBE Vendors

Comparison of CERT SBE Payments by Department

Comparison of CERT SBE Spending by Account

Payments to CERT SBE Vendors

## Distribution of Total County Spending 2012 - 2015

	2012	2013	2014	2015
Total =	715,162,217.00	675,956,791.23	686,290,038.55	737,287,066.22
Emp Comp =	327,865,500.00	333,430,388.91	338,310,020.41	342,028,658.34
Non-CERT Eligible Accounts =	212,892,434.00	185,994,585.69	179,500,679.72	179,748,002.95
Major New Facility Constr =	61,350,372.00	29,930,705.41	11,803,175.59	30,330,079.03
CERT Elig Accounts =	113,053,911.00	126,601,111.22	156,676,162.83	185,180,325.90
Pymts to CERT Vendors =	7,021,601.27	6,422,100.90	9,839,517.78	15,732,996.00
	6.21%	5.07%	6.28%	8.50%
Number of CERT Vendors =	125	139	125	170

## Comparison of CERT SBE Payments by Department (2012 - 2015)

Department	2012 Total	2012 CERT	2013 Total	2013 CERT	2014 Total	2014 CERT	2015 Total	2015 CERT
Tax Settlement	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Board Of County Commissioners	55,448.81	0.00	56,171.98	0.00	83,167.11	0.00	57,609.08	326.51
Ramsey County Charter Comm	66.00	0.00	63.00	0.00	0.00	0.00	0.00	0.00
Legislative-Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Ramsey/Wash Res Recov-Adm	780,696.52	0.00	1,437,203.40	13,258.15	1,746,364.36	34,028.52	26,736,031.58	118,071.28
Ramsey Co Reg Rail Auth-RCRRA	61,305,827.38	47,303.13	27,770,547.00	29,598.81	10,539,923.47	90,401.59	9,646,450.86	189,392.69
Rice Creek Watershed Improv	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Courts-Administrative Services	601,905.47	0.00	609,527.69	0.00	729,551.65	0.00	751,249.37	2,155.00
Law Library	0.00	0.00	32,370.00	0.00	0.00	0.00	32,005.00	0.00
Co Mgr Administration	2,486,674.43	74,160.24	13,559,995.67	145,366.81	13,828,418.76	80,286.70	8,069,035.36	97,449.13
Prop Recrds Administration	2,381,406.04	630,959.76	2,862,732.51	1,175,309.24	2,991,800.39	895,347.81	3,394,992.21	725,150.87
Miscellaneous (Finance)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Co Atty Law Office Attorney	2,464,189.75	68,035.35	2,695,723.03	38,528.92	2,338,825.44	38,373.66	1,878,780.04	63,362.10
Public Defender	985.06	0.00	2,177.35	0.00	0.00	0.00	9,987.55	0.00
Prop Mgmt Admin Prop Mgmt	9,142,536.45	997,845.87	7,583,147.99	1,465,524.44	12,570,656.96	3,685,320.87	19,424,352.11	6,899,851.73
Suburban Courts Facility	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Veterans Services Office	14,400.98	0.00	21,887.60	0.00	48,598.77	0.00	35,367.66	0.00
Unallocated General Expenses	189,387.00	0.00	190,002.50	0.00	189,865.00	0.00	192,311.00	0.00
Contingent	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Department 410101	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Info Srvs Data Processing	8,437,859.85	767,847.77	8,743,594.58	1,064,644.46	13,933,744.71	1,413,711.24	17,012,935.75	1,968,795.16
Sheriff Support Services	4,563,651.75	65,584.33	4,456,628.57	84,674.50	4,708,751.12	192,734.01	4,450,079.04	147,683.93
Dispatch Center	811,461.75	48,021.92	2,468,438.24	280,351.60	3,366,036.88	13,889.18	5,087,745.73	8,215.89
Comm Corr Administration	7,549,335.32	241,475.20	6,858,309.35	272,496.59	6,797,065.01	182,399.47	6,914,498.35	238,375.56
Medical Examiner	320,654.58	21,996.62	329,429.70	19,419.19	338,658.25	18,993.17	315,072.89	26,882.47
CJAF Omnibus Anti-Violence Act	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works Administration	14,402,971.70	2,023,350.77	15,457,336.11	654,897.63	28,911,201.50	2,049,430.37	41,656,492.38	3,254,535.24

Office of Integrated Care	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Pub Hlth Supplemental Food WIC	5,558,972.94	136,285.36	5,396,553.43	101,279.26	6,547,577.26	171,201.21	6,862,759.58	275,850.83	
Miscellaneous Health	1,273,677.72	0.00	2,229,137.67	0.00	1,864,606.23	0.00	1,921,442.35	1,200.00	
CHS Administration	33,423,316.71	400,693.48	30,372,567.21	132,837.07	30,173,941.32	118,555.76	30,414,393.96	349,665.56	
RCCC General & Administrative	1,814,832.21	17,903.57	1,989,082.82	44,180.96	2,170,103.62	66,217.65	2,486,347.39	158,970.84	
LOR Administration	441,082.13	5,249.92	466,514.81	11,555.38	594,999.77	14,923.94	625,086.51	6,333.66	
Family Violence Initiative	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Libraries Oper & Facilities	1,546,387.55	75,640.71	1,745,751.90	57,731.58	1,502,951.31	10,926.54	1,496,781.69	15,340.80	
Parks & Rec Administration	8,826,641.30	1,360,815.60	13,793,028.51	899,876.76	14,504,753.29	676,847.31	5,495,478.02	1,132,283.80	
Arts & Science Center	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Historical Soc Of Ramsey Co	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Landmark Center	268,996.63	0.00	46,646.86	0.00	197,570.00	0.00	38,407.69	2,868.85	
Ramsey Co 150th Anniversary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Soil & Water Conserv Dist	188,517.23	0.00	198,259.54	0.00	120,464.09	0.00	159,985.55	0.00	
County Extension Services	17,626.91	12,467.52	12,849.60	5,648.98	50,990.14	7,633.00	57,451.46	31,099.40	
CDBG Admin	617,807.34	17,213.71	1,641,991.92	28,845.24	802,115.85	102,813.52	1,907,068.07	106,795.67	
Job Training Adm Cost Pool	4,839,857.29	6,081.63	3,504,146.09	22,744.99	3,458,124.61	12,954.00	11,741,873.70	18,495.57	
GCDS CIP Refunding Ser 1992C	77,107.96	35,982.96	0.00	0.00	36,903.01	18,478.01	0.00	0.00	
Library Debt Srv Refund 1994 C	0.00	0.00	0.00	0.00	34,942.54	17,117.54	0.00	0.00	
Valley Branch Watershed 1986	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Pub Fac Lease Rev Bds Ser 2003	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Lmtd Tax Oblig Note Series '12	0.00	0.00	0.00	0.00	3,296,666.00	0.00	6,638,333.00	0.00	
	<b>174,404,282.76</b>	<b>7,054,915.42</b>	<b>156,531,816.63</b>	<b>6,548,770.56</b>	<b>168,479,338.42</b>	<b>9,912,585.07</b>	<b>215,510,404.93</b>	<b>15,839,152.54</b>	
<u>Minus:</u>									
Buildings	2,421,954.94	18,200.00	9,850,881.49	27,914.50	8,261,662.10	6,703.00	25,352,906.11	36,696.42	
New Construction	58,928,416.71	15,114.15	20,079,823.92	98,755.16	3,541,513.49	66,364.29	4,977,172.92	69,460.12	
	<b>61,350,371.65</b>	<b>33,314.15</b>	<b>29,930,705.41</b>	<b>126,669.66</b>	<b>11,803,175.59</b>	<b>73,067.29</b>	<b>30,330,079.03</b>	<b>106,156.54</b>	
	<b>113,053,911.11</b>	<b>7,021,601.27</b>	<b>126,601,111.22</b>	<b>6,422,100.90</b>	<b>156,676,162.83</b>	<b>9,839,517.78</b>	<b>185,180,325.90</b>	<b>15,732,996.00</b>	

### Comparison of CERT SBE Payments by Accounts (2012 - 2015)

Account #	Account Description	2012 Total	2012 CERT	2103 Total	2013 CERT	2014 Total	2014 CERT	2015 Total	2015 CERT
421101	Accounting & Auditing Svcs	69,161.25		91,231.37		99,860.90		59,053.00	
421108	Financial Advisor					6,131.25		101,686.25	
421109	Bond Issuance Costs	151,570.01	69,875.41	127,363.77	65,899.03	149,413.86	66,332.36	119,802.86	53,199.66
421201	Legal Services	661,837.28		963,038.88		611,180.18		1,015,778.79	
421202	Private Counsel Fees	552,792.76		554,406.72		255,130.28		3,653.84	
421203	Court Reporter Services	1,903.25		1,772.35					
421204	Attorneys - Commitments	238,405.80		235,477.80		235,477.80		235,477.68	
421205	Civil Commitments	433,994.01		1,328,107.50		885,405.00		886,485.00	
421207	Counsel For Ward/Conservatee	79,009.38		71,427.21		65,285.89		44,917.41	2,155.00
421212	Transcript Of Testimony Fee	29,476.23		34,373.36		29,822.54		27,119.01	
421215	Witness Fees	206.20							
421216	Expert Testimony Fee	32,348.63		37,704.02		43,449.98		55,269.78	274.50
421217	Statutory Exp Acct	17,810.16	3,087.76	16,425.48	3,690.00	22,782.84	4,489.16	16,581.49	3,894.18
421218	Commitment Services	110,198.50		130,116.53		131,298.28		127,287.44	
421219	Counsel for Indigents	302,069.56		302,306.18		141,314.48		112,844.94	
421220	Audio & Video Evidence	290.21		189.97		484.80		68.50	
421221	Certified Copies	10,179.47		29,076.19		43,326.27		31,943.15	
421222	Exhibits	3,401.66		550.00		490.39		85.00	
421223	Court Filing Fees	2,610.36		2,728.00		1,932.40			



								5,739.00	
421224	Court Ordered Fees	1,353.00		8,823.38		1,935.14		5,805.18	
421225	Administrative Hearing Fees					8,039.59			
421301	Medical Services	805,012.70		597,483.62		711,614.46		1,080,794.35	
421302	Post Mortem Examinations	79,050.00		79,350.00		83,250.00		69,534.50	
421303	External Examinations	1,200.00		1,300.00		1,100.00		10,550.00	
421305	Diagnostic & Referral Services	48,632.77		33,918.30					
421306	Psychiatrist Service	105,805.25		77,744.00		77,337.50		10,888.75	
421307	Psychologist Service	92,301.50		109,251.84		124,624.59		144,414.00	7,344.00
421308	Physical Therapy - Medicare A	245,898.37		232,768.71		219,704.04		258,581.40	
421309	Occupat Therapy-Medicare A	198,841.63		188,059.86		168,307.42		202,622.49	
421310	Speech Therapy	36,107.16		43,257.56		39,859.94		30,729.45	
421311	Sexual Assault Examinations	372,651.41		429,255.00		429,389.30		447,672.40	
421312	Physical Examinations	14,177.50		17,081.87		30,506.25		13,983.50	
421316	Pharmacy Consulting Fees	21,570.49		11,046.75		10,194.40		12,735.76	
421317	Animal Health Services	10,678.29		15,801.44		20,702.66		14,252.50	
421325	Nursing Pool Services	204,814.49		179,415.62		206,207.98		202,254.13	
421401	Data Proc Srv-Other	1,300,792.98	1,879.60	1,437,477.10	9,016.00	1,672,664.37	15,684.00	1,561,355.35	42,637.50
421404	Dp Srv-Hardware & Soft	10,800.00		5,400.00		10,800.00		8,751.48	
421405	Data Proc Svc-Apps			585.36		96.76		21.51	
421406	Hosted and Managed Services					537,648.78		1,475,375.92	142,492.50
421501	Consulting Services	3,459,008.27	534,346.90	4,944,132.76	1,019,026.09	6,323,554.04	1,493,979.48	8,668,375.33	1,509,435.15

421502	Engineering Service	96,251.14	8,433.83	570,301.66	25,845.24	1,786,281.18	102,813.52	1,090,740.36	31,765.67
421504	Labor Relations Arbitrator	5,807.52		19,942.08		11,038.44		6,287.00	
421505	Special Examiner's Service					300.00			
421507	Arbitration Service	7,385.25		3,169.00		165.50			
421509	Design Services					16,772.50		13,311.07	
421510	Architectural Services	1,200.00				4,800.00			
421511	Co Project Management Svcs	301,987.45		389,620.73		301,317.29		158,358.37	
421512	Purchasing	708,819.23		678,107.48					
421513	Pro Shop Services	287,116.91		165,071.99		264,923.17		337,706.54	
421514	Investigating Service	35,435.12		99,554.80		39,856.25		39,472.87	
421517	Lab Service	227,208.43		278,921.13		394,665.21		462,486.69	
421518	Photography/Processing Svcs	1,352.85		1,105.26		592.75			
421519	Clerical Services	197,209.14		196,988.22		123,740.15		174,218.02	9,843.82
421520	Microfilm / Microfiche Proc	3,787.18		46,737.37		3,542.10		4,227.97	
421521	Interpreter Services	568,621.32	4,121.28	694,141.51	6,805.00	696,563.31	14,590.70	723,221.24	15,033.90
421522	Other Professional Services	8,308,566.18	157,167.70	8,602,593.20	116,665.63	11,233,965.01	249,646.64	19,387,516.40	137,732.98
421524	Professional Svcs Reimbursable	394,620.95		918,419.33		959,063.92	8,000.00	1,078,002.07	
421525	Recruitment Service	46,133.95		71,495.75		65,883.45		52,911.66	
421528	Managment and Information Srv	51,561.80		25,159.32		32,388.50		25,026.80	
421530	Hazardous Waste Enforcement	1,152.33							
421531	Funeral Director Service	392,516.38		410,185.34		386,157.66		417,310.59	
421532	Consulting-User Departments	31,319.00	9,115.00	3,420.43		28,600.00		7,560.00	
421533	Service Repair Tech	402,856.41		404,891.89		431,187.13		342,226.36	

421535	Appraisal Fees	369,831.75	11,862.50	204,656.85	1,400.00	73,575.23			
421602	Advertising & Promotion	795,362.78	42,522.23	1,606,641.98	18,881.48	1,713,529.20	15,930.27	1,240,705.61	26,404.18
421603	Printing & Stationery	660,001.47	14,267.43	549,160.55	14,935.08	592,485.89	15,849.86	550,419.98	76,324.32
421604	Special Brochures & Reports	4,728.31		4,719.49	1,241.89	4,294.79		3,780.00	
421711	Recording Services	10,646.95		10,514.18		9,940.82		7,757.53	
421712	Pager Services	18,964.53		12,514.51		10,466.12		9,331.11	
421714	Wireless Internet Connections	90,905.73		103,305.41		105,489.70		66,458.19	
421715	Mobile Radio Communication	152,779.02		129,206.23		124,465.52		175,590.62	
421716	Data Circuit Lines	216,815.89		227,614.79		219,899.59		352,029.86	
421801	Workers Compensation Expenses							5,930.42	549.00
421803	Work Comp-Loss Control	8,295.72		102.26					
421813	Work Comp-Other	400.00		300.00		300.00		300.00	
422101	Buildings & Structures-Repairs	1,392,053.14	741,386.51	1,569,491.57	1,043,939.69	1,433,233.59	691,309.39	1,002,445.45	544,341.37
422102	Painting & Decorating	41,921.11	36,044.31	20,187.70	20,187.70	6,492.73	6,492.73	4,972.00	4,972.00
422103	Elevator-Repairs & Maint	160,303.15	5,125.24	178,967.81	4,188.00	219,713.23		245,924.36	
422104	Air Conditioners-Repairs	35,386.48		28,036.86	6,500.00	20,916.41		12,551.51	980.00
422105	Elec & Mechanical Service & Mai	275,093.84	6,076.70	219,793.65	2,810.00	247,187.66	1,290.00	394,878.84	7,013.61
422106	Window Washing Services	15,723.05		46,153.93		39,530.00		46,955.00	
422107	Bldg Damage Repair Services	3,791.88	277.37	310.00		16,577.51	14,306.26		
422108	Plumbing Services	24,260.58		31,046.82		58,559.49		22,112.89	
422109	Fire Systems & Equip Repairs	77,275.77	12,630.23	61,769.02	12,161.73	80,389.11	7,569.46	112,119.11	9,560.37
422201	Laundry & Sanitation Service	125,525.35		132,074.69		124,779.05		130,704.44	

422202	Rubbish Removal	470,639.99	356.42	433,239.24		439,389.96		383,155.93	3,087.50
422203	Janitorial Service	1,404,164.42		1,936,961.45		1,771,104.24		1,738,836.18	2,342.87
422204	Toilet Facilities-Chemical Uni	21,973.55	21,973.55	24,140.32	24,140.32	26,893.05	26,893.05	35,241.79	35,099.79
422205	Linen Supply Services	13,811.46		10,656.39		10,075.24		11,326.15	
422206	Homemaker/Housekeeper Srvs			320.63					
422207	Hazardous Waste Disposal Svc	16,061.95	2,571.25	21,897.17	1,473.57	7,808.14	18.00	13,249.57	
422208	Medical Waste Removal	6,228.40		14,325.69		8,189.86		9,218.54	
422209	Recycling Services	13,635.73		22,844.26		7,092.37		7,797.74	3,586.00
422210	Deconstruction/Demolition			124,141.42		74,336.24	34,269.00		
422501	Automobile Lease Or Rental	56,376.00		56,471.00		56,491.22		59,356.60	
422502	Equipment & Machinery-Rental	166,617.57	2,363.90	151,414.89	4,507.33	189,503.63	4,364.00	261,109.63	8,772.50
422504	Road Equipment	1,025.85		2,675.38		7,286.00		2,593.00	
422505	Road Safety Devices	2,789.85		500.26				291.75	
422507	Telecom Equipment & Serv	255.41							
422508	Office Equipment Rental	1,488.14		439.64		13,432.79	12,696.00	14,429.63	12,696.00
422601	Equipment & Machinery Repairs	787,235.54	62,847.77	872,459.91	54,911.95	867,595.83	31,382.07	761,038.67	44,593.35
422602	Data Proc Equip Maint	385,230.89	1,027.11	271,577.05	7,409.22	259,769.97	24,971.05	337,814.63	220,724.56
422603	Data Proc Equip Maint-User	1,448,593.65	67,747.17	987,168.41	4,800.00	1,245,100.73	105,761.72	1,098,082.83	34,561.67
422604	Security Equipment Repairs	39,552.82	10,923.88	117,628.44	19,581.84	67,442.66	4,734.95	62,432.02	5,373.55
422701	Automobile & Truck-Repairs	599,974.56	747.21	547,602.58	3,369.64	648,249.50	92.90	504,201.37	629.33
422702	Boat-Repairs	8,961.83		16,447.54		13,988.52		19,798.44	
422703	Snowmobile-Repairs			552.12		125.46		1,011.43	

422704	Zamboni Machine-Repairs	5,823.20		5,215.92	50.00	7,658.07		7,277.00	
422801	Grounds-Repairs	211,728.57	2,920.16	188,550.04	22,308.78	169,238.59	36,168.71	93,381.00	20,712.32
422802	Snow Removal	145,821.37	5,010.00	496,316.36	14,275.00	620,998.54	5,195.00	290,733.86	850.00
422803	Maintenance County Roads	2,008,088.63	198.07	2,022,654.83		1,950,081.28	1,860.00	2,120,866.15	
422804	Traffic Signal Revision	12,532.14	6,626.50	6,810.50	6,810.50	3,577.50	3,577.50	15,839.50	15,839.50
422806	Parking Lot & Garage Service	32,468.02	25,346.91	27,028.54	4,076.55	38,897.30	3,263.50	53,277.94	4,220.00
422807	Well & Pump Service	6,651.42	1,916.03	5,473.17	990.00	3,048.17		11,328.81	
422808	Particip In Weed & Algae Contr	8,112.00		8,304.50		8,734.60		8,502.60	
422809	Weed Spraying	3,339.90		3,834.23		6,769.35		4,917.23	
422810	Tree Trimming & Removal	212,965.58		123,081.41		133,091.10		132,799.07	
422811	Pest & Rodent Control	19,324.36		26,747.60		22,555.65		24,187.99	
422812	Alarm Service	22,748.22		31,572.82	700.00	32,932.00		27,110.32	
422813	Security Services	1,868,993.80		2,207,190.19		2,296,911.68		2,485,451.10	
422814	Furniture Repair & Maintenance	2,490.04		280.08				1,391.50	
422815	Backup Power System Services	5,953.03		26,275.36		48,617.92	256.50	30,544.75	331.50
422816	Rail Maint/Permit/Heat/Switch					401,794.23		356,186.96	
423103	School Services	23,100.22		65,000.00				70,000.00	
423104	Health Education Services	10,484.41		8,832.63		10,857.90		7,400.00	
423106	Volunteer Training	5,277.07		10,056.25		12,705.08		20,203.16	
423107	Other Education	2,917.98		6,871.57		1,579.25			
423110	On the Job Training Services	127.89							
423111	Employee Development	481,206.37	39,579.04	479,256.84	27,055.38	434,950.86	17,720.10	557,389.63	51,159.65

423112	Group Home Operators Training	3,521.50		2,145.00		1,737.00			
423114	Safety Education Services	26,043.49		24,917.56		20,204.23		16,796.38	
423115	Shooting Range Usage	25,420.07		32,837.33		30,712.50		35,755.00	
423201	Room and Board	138,274.27		91,518.28		143,553.31		115,373.26	
423203	Information & Referral	366,469.92		340,472.44		243,137.67		344,504.25	
423206	Personal Needs					20,223.85		804.30	
423207	Housing Identification	19,200.00		7,500.00					
423208	Case Management Services	625,385.12		361,641.05		468,707.06		699,686.42	
423209	Incarceration	508,724.00		856,803.00		338,397.00		487,197.00	
423210	Clothing	30,831.13		47,101.36		30,982.18		12,804.93	
423211	Testing Services	6,943.63		7,118.65		5,521.25		4,480.00	
423212	Day Care	119,091.00		84,832.71		145,163.76			
423213	Misc Client Expense	150,255.91		192,733.31		375,253.83	80.00	382,539.45	
423214	Diversion	235,000.01		214,166.55		205,833.21		219,999.88	
423215	Pre Trial Services	1,260,759.00		1,228,946.43		1,252,771.00		1,259,200.00	
423216	Intermediate Sanctions	215,584.07		244,400.00		269,610.00		205,110.00	
423218	Non Residential Treatment	49,372.15		43,426.00		176,895.81		228,318.01	
423219	Medical	17,633.16	930.00	23,706.21		43,301.51		63,524.58	
423223	Utilities					3,102.71			
423224	SVCS to Families and Children	840,538.66	1,180.00	1,009,617.19	90,434.20	1,131,341.76	81,858.00	891,267.08	127,195.75
423225	Family Stabilization Services	764,678.28		582,185.51		678,790.48		1,409,883.86	835.00
423303	Soil Survey								
423304	Aerial Survey					1,866.50		1,982.50	

423305	Towing Charges	18,626.46		9,452.61		29,337.59		23,952.68	
423306	Food Service	862,924.53		825,757.09		923,121.48		969,646.30	
423307	Moving Expense	2,950.89		19,996.74	12,733.84	2,795.50	1,888.00	11,408.00	3,247.00
423308	Collection Expense Fee	41,085.06		38,489.77		40,882.42		43,365.68	
423309	Records Storage/Retriev Fees	62,814.71		73,577.78		85,137.66	5,000.00	106,884.19	5,958.70
424103	Workers Compensation Ins			1,522.00		1,572.00		6,548.00	
424112	Multi Cover Insurance			262,403.12		350.00		4,111.69	
424113	Stolen/Lost Property Claims			443.38					
424301	Travel Meetings Membership	10,449.58							
424302	Membership & Dues	392,541.46		410,636.51		480,933.44		516,548.65	
424303	Conference & Seminar	595,483.83	7,467.80	621,311.37	7,390.00	845,865.78		820,742.37	90.00
424304	Other Travel	37,350.28	7,418.50	46,563.88		55,140.80		37,272.03	
424305	Volunteer/Comm Meeting Exp	60,925.32	57.68	59,647.11	60.84	33,762.78	75.60	30,484.84	68.64
424306	County Manager Meeting Expense	4,590.86	188.25	6,444.20		5,463.34		6,793.94	
424307	Co Meeting/Acknowledgment Exp	2,495.93		4,768.29		9,002.77		13,884.27	
424308	Bd of Equalization Meeting Exp	3,800.00		4,582.52		3,570.00		4,430.03	
424309	Other Educational Expenses	6,803.53		4,119.43		30,839.54	10,500.00	30,410.83	10,500.00
424401	Real Estate Appraisers Service	32,560.41		126,836.53	34,400.00	59,291.11	26,000.83	127,713.81	103,200.00
424403	Transfer Of Title Fee			16,672.00					
424405	Recording Fees	4,886.00		8,367.00		9,365.00		6,526.00	
424505	Return Of Children	35,358.27	24,017.10	19,830.29		14,106.88		1,163.90	
424506	Freight & Express Charge	35,505.59		19,484.89		84,686.61		26,981.08	

424507	Messenger Service	142,420.84		136,227.50		96,436.17		103,929.08	
424508	Armored Car Service	26,495.50		26,541.00		26,381.67		26,764.16	
424509	Witness Transportation	22,830.11		25,977.43		24,737.44		20,442.77	
424510	Witness Food and Lodging	5,331.32		5,558.64		9,862.09		6,332.81	
424512	Non- Assisted Client Transport					120,247.66		2,354.06	
424601	Other Services	607,171.57	1,180.00	1,031,835.15	3,392.07	841,571.49	6,040.15	888,479.34	8,455.00
424602	Special Programs/Awards	206,784.17	4,121.02	144,675.12		53,312.16		227,095.00	
424603	Resident Work Program	232.69							
424610	Participation Fees			99,477.52		19,737.00			
424612	Litigation Settlements-Taxable			49,850.00				100.00	
424624	Premium Early Bond Redemption							2,800.00	
431101	Office Supplies	823,597.17	20,776.39	796,629.39	17,419.13	764,427.93	18,809.80	834,032.14	66,465.27
431102	Computer Operating Supplies	294,511.61	236.52	310,415.71	10,863.85	294,132.62	5,639.70	345,280.41	9,300.00
431103	Program Supplies	240,851.89		245,971.24	3,406.10	253,542.26	196.00	220,992.11	2,500.03
431104	Oils Lubricants Etc	38,139.17		16,625.38		12,820.93		17,869.71	
431105	Uniforms and Clothing	152,561.04	4,901.28	129,765.67	1,024.83	175,460.89	1,833.59	140,461.46	3,705.54
431107	Microfilm Supplies	627.50		5,880.50		1,440.15		509.00	
431108	Duplicating Supplies	158,933.84	2,662.00	151,400.61	1,118.00	134,482.16	170.00	150,657.38	
431109	Photographic Supplies	1,357.78		2,059.44		4,112.17		454.96	
431110	Educational Materials	15,591.72		14,407.33		15,401.26		9,838.02	
431111	Signs & Supplies	13,209.88	1,423.75	73,502.74	4,750.22	19,467.89	4,051.27	10,460.53	4,635.25
431112	Chemicals	16,462.35		16,111.09		15,688.87		14,293.50	



431113	Sign & Decal Supplies	3,830.38		2,632.74		4,046.51		1,747.44	506.54
431114	Educational, Develop, Lab	9,167.40		9,109.74		10,541.19		10,158.39	
431115	Instructional Supplies	97,489.36	52,403.71	100,487.65	41,390.67	106,261.84	37,262.90	213,699.80	43,514.73
431116	Surveyor Supplies	4,090.07		2,022.18		3,174.26		529.50	
431117	Air Pollution Testing Supplies	1,182.24							
431118	Personal Patient Supplies	31,674.39		34,931.96		34,754.56		42,213.15	
431119	Laboratory Supplies	65,457.96		76,111.59		88,366.72		84,765.48	
431120	Library Circulation Supplies	61,570.06		55,536.34		51,757.10		59,747.52	670.48
431121	Drafting Room Supplies	354.92		1,341.61		362.42		853.95	199.00
431201	Drugs, Medicines, Dental Supplie	356,419.34	780.00	299,664.87		356,842.48		295,461.48	1,200.00
431202	Nurse Supplies	3,585.23		521.78		3,739.77		4,517.43	
431204	Autopsy Supplies	51,617.87	1,848.07	45,975.39	2,058.29	47,964.84	2,162.32	47,989.81	2,628.80
431205	First Aid Supplies	22,065.26		34,644.36	312.50	23,758.06	1,248.90	18,752.74	1,401.01
431206	Resident Program Supplies	30,699.28		13,084.36		30,838.26		16,205.65	
431207	Ancillaries - Pharm Supp - MCA	6,067.39		11,499.30		12,578.91		15,465.01	
431208	Incontinent Product Supplies	125,312.02		119,470.71		111,586.44		85,126.74	
431210	General Nursing Supplies	105,019.54	342.95	99,696.54		141,441.63		188,841.80	
431211	Nursing Equipment Supplies	7,817.33	1,936.70	4,610.35		6,440.98		11,524.73	
431212	Nrsing Paper Products Supplies	16,371.63		16,778.62		15,875.92		13,646.18	
431213	Nrsing Personal Protect Equip	34,201.12		32,925.73		32,916.53		34,599.53	
431215	Misc Medical Supplies			48,305.47		49,326.35		46,335.00	
431301	Investigation Supplies	47,712.22		26,568.09		33,283.60			

								39,914.98	
431302	Law Enforcement Supplies	34,614.05		62,099.33	1,282.50	56,756.30		47,499.08	500.00
431303	Identification Supplies	28,354.38	488.69	15,524.71	6.41	13,055.66		17,711.06	
431304	Firearm Supplies	90,500.54	7,821.09	83,867.39	22,440.69	102,864.54	39,338.62	91,389.95	21,831.00
431305	Drug Testing Supplies	23,410.21		12,859.57		8,416.80		15,918.79	
431307	Boat Parts and Supplies	1,955.89		6,445.17		4,137.31		3,050.41	
431401	Bathing Suits & Towels	1,553.50		1,435.70		1,560.64		811.27	
431402	Golf Operating Supplies	16,743.44		13,702.20		15,388.97	489.27	21,251.40	75.00
431403	Ski and Skate Supplies			364.23					
431404	Recreation Supplies	1,419.99		2,047.86		6,485.59		11,867.46	
431406	Golf Course Maint Supplies	99,751.10		64,270.58		150,644.28		129,790.80	
431407	Beach Maintenance Supplies	3,801.18		2,794.07		4,491.89		3,520.94	
431408	Park Maintenance Supplies	54,501.41		58,004.02		30,916.15	606.72	30,609.78	49.00
431410	Irrigation Supplies	3,110.96		2,849.67		6,450.22		4,587.07	
431501	Bldg Materials & Supplies	201,406.41	27,911.24	256,555.00	30,315.18	266,870.92	43,411.97	294,126.44	29,359.90
431502	Paints And Paint Supplies	157,563.81	1,000.38	116,806.77	1,281.04	135,979.56	2,710.65	111,297.83	1,497.24
431503	Structural Steel	1,022.12		59.85		1,135.60			
431504	Plumbing Supplies	52,895.57	16,126.10	56,437.14	15,988.65	70,144.15	17,661.52	62,609.61	15,897.92
431505	Electrical Supplies	85,071.09	5,794.21	100,261.71	4,935.02	63,865.69	2,394.11	72,439.70	7,353.43
431506	Motor Vehicle Supplies	970,999.44	34,619.61	1,025,025.45	47,382.90	1,036,421.71	31,254.49	791,356.43	38,180.39
431507	Hardware Supplies	88,709.44	12,016.86	98,381.18	8,315.82	98,746.90	6,583.20	120,552.71	12,499.15
431508	Equip Repair-Parts & Supplies	185,882.22	7,758.59	174,329.05	7,459.91	177,409.35	2,723.99	167,825.05	3,659.81

431509	Zamboni Repair-Prts & Supplies	8,267.34		4,418.64	612.56	9,136.72		16,401.04	178.00
431510	HVAC Supplies	145,324.18	56,179.88	129,395.09	34,747.79	98,850.86	20,614.80	103,496.08	44,619.13
431511	Backup Power System Supplies	924.82	749.86	1,798.76	250.09	782.29		996.38	236.40
431513	Bldg Access Controls Supplies	8,913.66	4,456.31	23,241.84	829.16	11,445.82	982.55	9,858.90	139.80
431601	Fuel & Fuel Oil	48,674.41	163.78	38,950.39	198.73	60,580.44	423.61	23,497.68	258.31
431602	Gasoline	738,454.43		699,364.34	519.41	743,429.74	23.55	816,014.63	
431604	Diesel Fuel	334,325.34		407,093.68		345,010.59		260,759.25	
431605	Propane Fuel	10,212.44		10,051.01		11,505.68		7,369.53	
431701	Custodial Supplies	410,157.32	2,327.93	359,131.56	114.25	354,968.97	482.01	371,370.78	210.99
431702	Small Tools & Safety Equipment	236,735.93	8,871.54	210,085.98	10,368.71	151,114.13	4,375.88	216,473.74	9,942.90
431703	Laundry Supplies	54,544.99		41,573.90		49,627.03		82,291.17	
431704	Kitchen Supplies	56,169.38		47,706.95		78,627.96		87,286.46	
431705	Bedding & Towels	18,128.48		14,826.21		28,051.52		22,155.45	
431706	Household Supplies	211,271.50	41,561.49	211,658.88	30,682.22	228,831.40	37,086.93	351,516.77	35,686.62
431707	Warewashing Supplies	6,979.07		9,421.75		10,831.61		11,136.69	
431708	Specialized Food Related Equip	668.22		193.60		943.91		2,477.43	
431803	Ground Supplies	32,562.63	3,069.84	50,762.58	7,500.93	57,157.19	11,334.80	34,075.43	5,321.30
431805	Agricultural Supplies	48,711.55		48,785.54	449.40	69,144.08		53,937.67	
431806	Fertilizer	2,424.20		2,591.00		2,440.40		2,313.20	
431807	Seeds & Plants	36,020.61		33,363.84		30,823.74		55,739.21	
431901	Engineering Supplies	18,351.85		10,946.43	283.22	17,693.51		12,871.65	

431902	Shop Materials & Supplies	26,792.19	197.72	19,857.34		27,347.38		17,351.82	
431903	Materials	72,419.62	382.61	51,036.09		36,283.34		44,592.44	
431905	Signs & Sign Repairs	77,886.06		61,324.50		75,985.39		101,221.75	
431906	Traffic Signal Maintenance	35,878.61		30,260.81		36,232.66		32,544.11	
431907	Culverts	8,482.44		1,630.27		4,198.90		1,910.70	
431908	Guard Rails	18,409.92		460.30		2,829.64		4,671.55	
431909	Road Oil & Asphalt	15,131.30		78,686.71		17,629.93		70,641.66	
431910	Sand & Gravel	7,038.71		2,544.20		2,070.66		5,141.90	
431911	Snow & Ice Removal Material	257,942.60		547,631.32		964,147.46		608,182.25	
432001	Bottled Water	15,938.75		17,431.69		18,679.46		19,072.13	
432002	Groceries	767,202.09		759,009.69		899,495.06		905,803.73	
432003	Meat	188,411.00		178,390.03		228,880.90		230,602.01	
432004	Dairy Products	157,257.31		166,998.59		183,010.40		166,868.68	
432005	Produce	125,531.27		133,203.36		141,026.54		145,247.41	
432006	Bakery	70,176.03		63,565.71		70,573.23		65,349.03	
432007	Food Thickeners	9,093.48		8,986.01		14,213.80		14,485.70	
432008	Tube Feeding Nourishments	3,371.95		2,070.91		7,946.66		1,650.17	
432009	Food Supplements	14,097.67		13,168.57		17,632.96		28,290.27	
432102	Merchandise For Resale	3,813.91		2,862.23		3,048.18		4,557.91	
432103	Misc Supplies & Materials	30,418.03	3,244.71	52,817.42	1,175.46	50,032.13	1,250.21	34,436.64	2,942.20
432104	Canine Supplies	7,314.36		9,570.18		6,053.08	1,050.00	23,237.50	403.00

441101	Land	296,578.80	1,491.30	386,218.00	1,500.00	3,797,119.40	7,277.84	159,456.00	
441102	Land Acquisition-Right Of Way			401,562.50					
441201	Equipment	854,822.48	4,361.39	678,844.93	8,796.09	585,739.89	23,513.00	1,979,717.82	
441203	Computer Network Cable			74,315.02		12,091.13		83,024.00	
441204	Office Furniture And Equipment	205,197.46	17,422.20	195,814.58		179,743.72		4,347.52	
441205	Recreational Equipment	71,176.61		115,212.55		9,338.15		3,240.00	
441206	Communications Equipment	218,527.99		43,776.59		113,686.11		868,648.86	
441207	Facility Operations/Maint	161,700.01		67,704.92		15,821.26	8,791.00	466,474.34	
441208	Grounds Operations/Maint	62,998.02	6,962.50	32,637.92	6,411.43	56,629.86		257,619.17	13,647.00
441209	Law Enforcement Equipment			46,955.38		32,241.73		35,964.55	
441210	Water Safety Equipment	61,966.77						65,361.66	
441211	Data Processing Equipment	2,339,731.33	139,175.18	3,524,547.58	207,999.43	3,141,321.75	72,919.25	2,461,205.66	433,674.00
441212	Automotive Equipment	2,048,912.13		1,868,857.42		3,189,670.02		1,891,461.52	
441214	Computer Start Up Costs	871,966.40		714,057.39		1,079,828.80		1,745,245.20	
441215	Software	244,742.80		345,701.50		1,032,129.00		18,246.30	
441216	Medical/Dental Equipment	8,120.16							
441301	Buildings	2,421,954.94	18,200.00	9,850,881.49	27,914.50	8,261,662.10	6,703.00	25,352,906.11	36,696.42
442101	New Construction	58,928,416.71	15,114.15	20,079,823.92	98,755.16	3,541,513.49	66,364.29	4,977,172.92	69,460.12
442102	Telecommunications Systems	20,960.77						103,272.63	
442103	Elec & Mech Sys Remodeling	823,888.83	18,169.22						
442105	Security Systems	47,990.71		178,313.57	69,238.02	32,000.00	32,000.00		
442106	Communications Systems					1,207,098.00		146,126.00	
442107	Architect Services - Capital	34,811.03		133,013.23		18,101.91			

442108	Architect Reimburs - Capital	278.18		1,990.94		8,112.91			
442109	Other Prof Services - Capital	1,051,837.83	194,889.91	10,679,766.62	27,844.37	9,995,453.49	2,990.00	7,873,267.14	38,213.37
442110	Other Prof Reimb - Capital	416.15	398.30						
442201	Remodeling	1,438,056.48	129,474.04	344,340.89	87,872.45	1,209,749.69	90,670.00	755,459.76	328,116.28
442202	Building Renovations	2,392,751.21	617,407.58	1,421,433.77	913,697.00	3,096,057.24	2,773,832.26	770,509.84	638,149.92
442203	Leasehold Improvements	347,560.38	193,680.68	254,267.19	237,366.88	19,592.06		272,960.36	248,513.90
442205	Merchandising Units			56,622.00		56,622.00			
442305	Road Construction	4,976,043.39	1,706,630.67	5,820,148.86	357,267.93	9,686,991.95	1,791,409.47	24,759,041.81	3,012,833.31
442307	Sitework	10,740.41		193.55		467,423.19	467,423.19	4,649,613.35	4,577,214.05
442311	Parking Areas	119,846.77		20,915.02	20,915.02	1,500.00			
442312	Trails & Paths	912,866.24		1,082,988.38	144,515.00	227,514.91	46,943.77	59,614.96	57,704.47
442313	Fencing & Gates	216,304.57							
442316	Park Development	1,985,756.15	1,044,183.86	598,868.97	516,150.26	483,423.31	99,928.49	142,329.95	93,264.01
442317	Golf Course Development	29,017.32		21,415.43		1,520.00			
442320	Traffic Signals	100,653.10	25,616.50						
442321	Sidewalk	3,785.00						60,360.05	
442323	Capitalized Major Rd Mtce	45,846.37	18.48	295,990.61		5,103,941.79		401,572.58	
443101	Equipment Costs - Current Exp	1,704,055.25	82,737.25	2,104,379.39	109,269.47	1,348,621.36	104,819.57	4,312,582.32	354,564.95
443102	PC Software Costs -Current Exp	1,872,923.87	15,249.45	1,576,696.53	99,144.35	2,338,443.66	19,040.00	2,651,428.18	48,798.00
443103	Bldg Improvements - Current					1,169,410.02	4,765.75	1,704,610.47	81,747.00
443201	Road Maintenance - Current Exp	1,256,083.27	103,504.22	2,100,185.23	168,908.56	6,001,837.93	79,829.73	8,419,091.77	8,196.35
443202	Right-of-Way Costs - Current			106,416.23		12,694.15		59,969.85	
443301	Bldg Improvements - Current	1,317,319.07	287,955.72	635,397.89	188,889.68	2,013,682.45	585,204.25	5,854,179.69	1,652,847.72
443302	Other Improvements - Current	335,304.16	80,199.05	327,851.63	132,240.26	364,555.87	95,284.98		140,185.85

								483,845.02	
443401	Library Books	901,610.86		1,067,298.61		984,460.53		861,024.08	
451201	Unrecovered Replacement Costs	943.01		270.00				235.00	
451203	Medicare B Payments	342,477.78	899.10	412,271.31		430,026.99		445,298.60	
451204	Medical Payments	1,366,052.81	3,323.72	1,490,386.44	3,517.32	1,466,264.81	2,551.99	1,497,759.72	2,551.53
452101	Child Prot Assess/Invest	115,862.78		110,489.74		112,866.44		128,312.81	
452104	R 25 Assess/R 24 Fin Determ	237,747.60		224,512.72		261,481.62		211,451.15	9,000.60
452106	Long Term Care Consultation	134,254.10		147,679.51					
452107	PASARR	11,645.42		6,955.34		6,072.48		8,167.40	
452110	OP Diag Assess/Psyc Testing	19,486.34		18,717.13		21,483.26		14,826.10	
452204	Other Child Care	83,977.25		95,270.90		73,949.56		62,602.88	
452205	Interpreter Service	102,025.41	5,924.47	113,560.28	4,440.00	100,373.76	4,498.20	126,956.01	4,445.60
452206	Health Related Services	116,970.73		135,192.72		169,862.78		170,602.20	4,155.00
452301	Legal Services							36.20	
452304	Home Based Support Services	1,011,516.73	7,132.56	931,887.24	7,132.56	860,313.66	7,132.56	812,978.20	7,132.56
452306	Othr Fam Comm Support(FCSS)	176,697.00		176,697.00		165,211.75		195,250.25	
452307	MH Crisis Assessmnt & Intrvntn	306,050.69		311,645.97		442,464.40		415,564.83	
452309	Other Comm Sppt Prog(CSP)	3,073,154.81		2,579,289.48		2,827,089.54		3,348,325.97	
452310	Semi-Indep Living Srvs(SILS)	551,730.67		583,445.97		552,897.42		613,469.25	
452312	Family Support Program	372,881.61		240,036.72		270,752.24		267,487.50	
452313	Supportive Services	28,082.51		28,501.10		19,475.13		21,063.86	
452315	Extended Employment	594,439.31		607,236.80		603,577.94		782,459.40	

452316	Educational Assistance	87,641.63		32,088.96				
452322	Money Management	891,710.35		884,309.24		889,080.48	854,332.36	119,294.00
452323	Adult Day Care	17,003.73		21,071.64		22,334.16	23,100.49	
452324	Assertive Community Trmt - ACT	658,704.86		565,005.79		1,160,911.03	603,089.65	
452404	Outpatient Medication Mgmt	849,919.15		640,296.68		561,279.08	377,705.40	
452405	Individual Counseling	17,669.00		17,669.00		8,834.50	14,724.50	
452406	Group Counseling	1,465.08						
452407	Family-Based Crisis Services	204,673.92		204,673.92		204,673.92	187,617.76	
452408	Family-Based Counseling	70,515.00		60,721.25				
452409	Family-Based Services	1,305.00		765.00		603.00		
452410	Fam-Based Life Mgmt Skills	345,125.70		346,945.80		144,574.01	126,778.03	
452413	Day Training and Hab (DAC)	1,227,751.03		1,181,676.02		1,236,365.62	1,564,042.44	
452414	Child Day Treatment	169,656.93		169,817.60		169,782.36	170,453.48	
452415	Adult Day Treatment	5,025.34		9,535.14		4,068.89	3,720.78	
452417	Family Svcs for Alt Resp Prog	17,352.25		55,450.65		26,903.97	27,242.96	
452418	Family Group Decision Making	30,000.00		30,000.00		20,091.00	17,319.75	
452419	Partial Hospitalization Prgm	37,419.26	37,318.09	33,729.74	33,729.74	31,520.11	7,660.26	31,520.11
452420	Parent Support Outreach Svcs	58,940.75		104,522.80		153,055.39	133,225.45	
452502	Child Shelter	1,779,251.75		1,761,868.63		1,518,857.50	1,727,364.96	
452601	Child Rule 79 Case Mgmt	974,284.91		663,304.88		751,252.03	583,692.00	
452603	Adult Rule 79 Case Mgmt	4,783,059.49		4,075,631.19		4,356,096.57	3,436,051.84	
452606	Child R 185 Case Mgmt-NW<21	67,518.64		70,631.86		46,405.72	70,000.01	
452607	General Case Management	981,599.99		1,002,367.18		929,009.07		



								965,501.48	
452609	Adult R 185 Case Mgmt-NW>21	55,212.05		36,122.11		37,514.77		43,850.58	
452611	Adoptions	71,777.96	707.80	27,749.57		16,340.59		4,906.54	
452612	Alternative Response Case Mgmt	106,955.59		115,408.86		50,387.28		11,955.90	
452614	Care Coordination	339,313.86		339,177.60		340,476.06		346,898.64	
452615	Northstar Adoption Assistance							57,442.00	
452616	Staff Travel for Clients							1,026.00	
453101	Information and Referral	1,240,378.60		1,067,708.47		900,729.75		887,124.23	
453102	Community Ed and Prevention	81,925.78		81,922.61		99,288.19		86,925.49	29,362.00
453103	Client Outreach (CSP)	1,114,985.02		999,415.77		978,214.83		112,436.68	
453105	Early Ident & Intervention	104,040.14		153,030.14		94,981.38		94,419.36	
453201	Transportation	1,086,348.03		1,065,961.05		780,516.61	3,348.00	736,850.56	18,625.00
453203	Non-assisted Transportation	111,028.00		141,178.77		44,152.63			
453301	Assisted Living/Res Care	1,213,339.33		1,091,339.46		1,143,634.60		1,117,504.91	
453305	Adol Life Skills Training	23,711.91		31,159.06		17,036.18		19,591.93	650.00
453401	Emergency Service	348,382.00	451.63	425,183.49		486,190.54		485,460.78	
453704	Transportation Hold Orders			664.40					
454101	Client Discretionary Goods/Svc	579,136.97	16,587.07	542,190.29	44,707.85	495,920.93	58,560.40	374,987.26	16,032.50
491410	Public Improvements	39,908.37	740.20	19,999.58				452,500.00	
491415	Business Loan Program Income			3,000.00	3,000.00				
491501	Home-Land Acquisition					264,136.12		75,000.00	75,000.00
491504	Home-Construction	291,870.66		1,229,615.43		4,000.00		825,621.00	
491506	Home-Home Ownership	229,742.03		154,000.00		404,284.00			

							339,019.09	
491508	Home-Rehabilitation	19.12		181,000.00			150,000.00	
491701	Principle Repayment					3,296,666.00	6,638,333.00	
		174,404,282.76	7,054,915.42	156,531,816.63	6,548,770.56	168,479,338.42	9,912,585.07	215,510,404.93
								15,839,152.54
	<u>Minus:</u>							
	Buildings	2,421,954.94	18,200.00	9,850,881.49	27,914.50	8,261,662.10	6,703.00	25,352,906.11
	New Construction	58,928,416.71	15,114.15	20,079,823.92	98,755.16	3,541,513.49	66,364.29	4,977,172.92
		61,350,371.65	33,314.15	29,930,705.41	126,669.66	11,803,175.59	73,067.29	30,330,079.03
								106,156.54
	Total Net of Building New Construction	113,053,911.11	7,021,601.27	126,601,111.22	6,422,100.90	156,676,162.83	9,839,517.78	185,180,325.90
								15,732,996.00
	Pymts to CERT SBE Vendors as % of Cert Elig Expense (net of new construction)		6.21%		5.07%		6.28%	8.50%
	Total Number of CERT SBE Vendors		125		139		125	170

## Payments to CERT SBE Vendors (2012 - 2015)

Vendor Name	2012 Sum of Amt	2013 Sum of Amt	2014 Sum of Amt	2015 Sum of Amt
292 DESIGN GROUP		20,262.00	14.23	
ABLE FENCE INC	14,143.90	585.13	5,470.00	2,355.00
ABOVEBOARD TRANSPORTATION LLC	15,785.50	27,387.50		
ACE BLACKTOP INC	78,398.35	145,487.46	69,551.67	
ACTION MOVING SERVICES INC				1,437.50
ADVANCE SPECIALITIES	51.30			
ADVANCED CONCRETE SAWING INC		2,620.00		
AERCOR WIRELESS INC	79,206.15	61,311.67		
AERITAE CONSULTING GROUP LTD		12,800.00		
AFFORDABLE ENGRAVING INC				1,980.00
AGRAWAL MD,HIMANSHU				10,500.00
ALL CITY ELEVATOR	444,395.04	4,188.00		
ALL IN ONE TRANSLATION			140.00	
ALL SAFE INC	8,741.99	11,480.34	4,893.25	1,932.66
ALLIANT ENGINEERING, INC			29,887.70	190.00
ALLIED PAINTING & RENOVATING	64,160.00		16,991.20	29,343.80
AMBE LTD	24,805.75	14,520.00	54,147.00	45,683.75
AMERICAN LIBERTY CONSTRUCTION INC		287,042.50	33,477.78	
AMI	370.00	37,832.68	97,312.00	70,073.00
ANDERSON ENGINEERING OF MN LLC			17,395.00	20,548.00
ARCHITECTURAL SALES OF MINNESOTA INC		39,932.00		1,120.00
ARMOR SECURITY INC	499.57	1,087.07	1,094.50	
ARTIC GLASS COMPANY		20,391.00		
B & L SUPPLY INC			31,150.15	
BENTZ/THOMPSON/RIETOW INC	48,870.47	13,741.06		
BETMAR LANGUAGES INC	9,150.00	12,015.00	8,358.90	9,879.50
BIG IDEA SIGNS LLC				18,163.00
BIZSTORY.BIZ LLC				1,700.00
BKV GROUP INC		3,240.00		
BLACKBURN CONSULTING INC.				26,160.00
BLADE'S CLEANING SERVICE	801.57	491.61	400.00	
BOLDEN,AKEYA DENISE				12,880.00
BORER & TOMNEY PLLC				121,449.00
BRADEN CONSTRUCTION INC	553,382.30	183,986.00		
BREDEMUS HARDWARE CO INC	26,962.08	8,219.94	22,867.30	34,385.34
BRITT INCORPORATED	6,139.96	12,805.72	15,502.46	23,885.00
BROWN,ROBERT III	38,210.00	55,033.20	55,020.00	22,176.00
BROWN,VINCENT	29,680.00			
BROWNSWORTH INC				1,440.00
BUILDING RESTORATION CORPORATION		582,840.20	2,479,864.80	251,650.00
BYWATER BUSINESS SOLUTIONS LLC				116,096.17
C ALAN HOMES LLC		360,725.31	290,684.41	51,980.28

CARIS, MICHAEL	4,700.00	5,070.00	4,814.00	
CENTRAL ROOFING		9,850.00	284,114.00	3,735.18
CHADWICK APPRAISALS LLC				77,100.00
CHARTER SOLUTIONS INC	68,798.90	70,380.00	154,882.50	
CLARK ENGINEERING CORPORATION		24,969.97	68,794.27	109,820.50
COLLABORATIVE DESIGN GROUP INC				6,731.71
COMMERCIAL UTILITIES INC			3,650.00	
CONSTRUCTION ENGINEERING LABORATORY, INC				10,130.00
CONSTRUCTION RESULTS CORP	164,976.00			
COOPER & HAUER CONSTRUCTION COMPANY LLC	4,880.00			
CR CONCRETE INC		12,810.00	26,870.00	54,636.55
CRABTREE COMPANIES INC.	158,600.76	141,433.49	78,923.62	33,853.34
CRAWFORD DOOR SALES CO	36,803.86		35.00	285,438.66
CREATIVE INCENTIVES INC				14,427.60
CSI ERGONOMICS	6,156.01	2,955.61	9,580.65	8,281.41
CULTURE BROKERS,LLC				1,000.00
CURT BREKKE CONSULTING			14,200.00	2,400.00
CUSTOM HEADSETS		19,154.72	787.51	4,798.50
CUSTOM OFFICE INSTALLATIONS, INC.		140.00	100.00	260.00
CUSTOM REFRIGERATION INC	1,579.42		1,643.98	656.00
DAMON FARBER ASSOCIATES		6,991.50		
DAVIS COMMUNICATIONS MANAGEMENT, INC			37,348.00	47,652.00
DERUYTER NELSON PUBLICATIONS INC		1,512.00		3,138.39
DESIGNER SPORTS, LLC	261.58	338.74		
DIALOG ONE, LLC	105.75			
DIVERSE MAINTENANCE SOLUTIONS INC	149.84		290.78	
DIVERSIFIED COATINGS INC	3,100.00			
DWAYNES LAWN CARE SERVICE	1,280.00	8,715.00	5,195.00	13,265.00
E & J REBAR INC		1,869.00	7,980.00	
ELECTRONIC OFFICE ENVIRONMENTS	30,440.37	27,128.93	59,604.12	141,556.76
ELERT & ASSOCIATES NETWORKING DIV., INC.	9,750.00	25,000.00		
ELEVATOR ADVISORY GROUP INC				46,880.00
ELMO SPECIAL TRANSPORTATION SERVICES INC				2,431.50
ENGAGEMENT HR SERVICES LLC	1,807.50	23,192.50	23,090.00	
ENVIROBATE METRO INC.	81,599.25	26,501.29	17,453.77	2,710.00
EOF INC	9,451.83		6,217.08	
ESCAPE FIRE PROTECTION LLC				2,500.00
ESCH CONSTRUCTION SUPPLY INC	4,295.30	6,074.94	5,403.56	8,202.27
ETHICAL LEADERS IN ACTION LLC				13,000.00
EUREKA CONSTRUCTION INC	735,472.38	170,172.26	58,682.72	
EVEREST CLEANING SERVICES LLC				1,415.25
EVS INC	5,070.00			
FITOL HINTZ CONSTRUCTION INC	23,505.21			
FLIER,NICHOLAS D				20,252.00
FOREST LAKE CONTRACTING INC	1,027,950.29	216,963.57	1,745,128.75	191,696.60
FPI PAVING CONTRACTORS INC	42,142.71	123,229.30	20,687.00	20,440.00

FREDRICKSON COMMUNICATIONS		28,225.00	92,997.50	40,450.00
FREDRICKSON PROPERTIES LLC		800.00		
GA CONSTRUCTION				4,800.00
GOLDEN VALLEY SUPPLY CO				570.92
GOPHER PLUMBING INC.				3,793.90
GORMAN SURVEYING INC		1,652.68		
GRANDMA'S BAKERY	551.18	926.25	518.52	351.36
GREAT RIVER OFFICE PRODUCTS	19,420.39	17,040.78	16,962.29	19,391.10
GREEN,HELEN	7,132.56	7,132.56	7,132.56	7,132.56
GTS HVAC, INC	3,650.00			
GUARANTY TITLE, INC				75,000.00
H2OVERHAUL		4,000.00		
HACKMAN CONSULTING GROUP LLC	600.00	9,812.50	38,650.00	28,500.00
HACKMAN,HEATHER	21,198.00	7,500.00	9,050.00	
HAGEN, CHRISTENSEN, MCILWAIN ARCHITECTS	4,190.00	48,836.93	29,347.05	
HAMERNICK DECORATING CENTER	5,990.12		33.00	1,872.14
HAUGO GEOTECHNICAL SERVICES				8,140.00
HAY-DOBBS P A				6,704.73
HIGH FIVE ERECTORS INC		2,861.29		
HONSA-BINDER PRINTING INC	4,121.02	2,560.06	1,464.75	551.00
ICEBERG TECHNOLOGY GROUP				232,448.75
ICEMAN INDUSTRIES				850.00
IN SIGHT RESTORATION LLC				61,859.70
INDUSTRIAL HYGIENE SERVICES CORPORATION				39,191.37
INDUSTRIAL HYGIENE SERVICES CORPORATION			54,172.01	
INFINITY WIRELESS	2,110.78	203.33		
INTEGRATION ARCHITECTS, INC		168,937.50	3,000.00	
INTERNATIONAL OFFICE TECHNOLOGIES	489.81			199.00
INTERTECH INC	10,692.04	12,482.20		
J & J CONTRACTING LLC				25,376.00
JANKUS,MARK	35,364.00	48,143.00	16,450.00	28,473.00
JOBVIEW.COM				4,992.00
JOHNSON,JAMES W	141,967.12	141,752.30	150,060.87	201,975.66
JOHNSON,TERRELL		11,349.00	3,645.00	
K A KAMISH EXCAVATION INC	11,227.50	700.00	28,114.00	37,590.00
KANE'S CATERING SERVICE INC	40,100.60	36,719.33	11,706.50	3,611.46
KEEPRS INC	11,959.79	24,654.43		
KELCO SUPPLY CO	1,848.07	2,058.29	2,030.88	2,113.76
KELLY,LILA			29.00	
KLINFELTER'S ENFORCEMENT & EMERGENCY			40,199.73	22,463.91
KNETIC X XCAVATING LLC	6,891.00			
KREMER SERVICES LLC	2,025.94	1,959.14		864.50
LAKE AREA ROOFING	2,705.13	2,075.21		
LARSON CONTRACTING INC		8,532.61		
LEARNING4RESULTS,LLC		26,182.00	2,117.50	
LEAVITT,CRISTINE P				27,362.00

LEGAL VIDEO, INC	17,337.13	7,751.51	991.10	4,822.90
LEGEND TECHNICAL SERVICES, INC.			18.00	
LEONE'S BUILDING SERVICE			4,950.00	
LET'S GET GRAPHIC CREATIONS INC		737.63		1,843.45
LINDERMAN DECORATING LLC	1,040.00	25,000.00	6,470.00	
LINDSTROM,KELLY		39,400.00	6,500.00	7,600.00
LOUELLEN ESSEX & ASSOCIATES				21,350.00
LOW VOLTAGE CONTRACTORS	38,226.92	121,242.50	43,402.48	50,904.41
M&N STRUCTURES INC	4,957.22			
MAG MECHANICAL LLC		20,290.00	30,798.00	8,143.99
MAXIMUM SOLUTIONS INC				6,500.00
MCCAA-WEBSTER & ASSOCIATES, INC	630.00			
MCKINZIE METRO APPRAISAL		1,500.00		
MEDCARE PRODUCTS INC	2,279.65			
MENDOTA ELECTRIC INC	350.00			
MERIT BUILDING CO INC	202,039.45	188,094.07	154,922.54	150,951.93
METRO PRINTER SERVICES	3,130.00	1,698.50	265.00	
METZGER BUILDING MATERIALS CO	12,632.27	9,888.43	16,602.96	12,855.88
MEYER,KAREN				40,156.00
MICKMAN BROTHERS INC		6,412.50	1,413.64	802.07
MID AMERICA BUSINESS SYSTEMS INC.	41,953.36	52,355.63	47,465.78	49,274.51
MIDWEST CIVIL CONSTRUCTORS LLC				2,844,899.71
MILAN'S MOTORS	451.63			
MINNESOTA LOCKS		96.19		
MINNESOTA MONITORING, INC				8,875.00
MN PETROLEUM SVC INC			13,273.75	5,995.31
MOUA,VANDY	4,482.00	31,356.00	26,838.00	10,170.00
MPLS GLASS CO	2,365.99	6,519.14	39,046.84	7,756.61
MSP TRAVEL GROUP	39,611.20			
MURPHY, MARY ELLEN S.		11,175.00		
MUZZY,NICOLE THACKER				11,900.00
MY HOME INC				38,362.60
NARDINI FIRE EQUIPMENT CO	6,951.54	8,107.34	7,578.52	6,238.00
NATURAL SHORE TECHNOLOGIES, INC.	2,301.13	2,971.50	2,533.00	2,525.50
NEW HORIZONS TWIN CITIES				1,425.00
NEWMAN,DEBRA	4,253.72	3,517.32	2,551.99	2,551.53
NIGHTOWL DISCOVERY INC			7,091.50	
NORMS TIRE SALES INC	30,371.77	47,227.81	31,375.87	33,655.73
NORTHERN SAFETY TECHNOLOGY INC				809.07
NORTHLAND PETROLEUM SERVICE	10,316.29	7,730.68	3,847.85	10,963.59
NYSTROM MOVING AND STORAGE INC				13,984.50
OCONNOR,ROBERT	8,400.00	21,550.00	2,500.00	5,000.00
OFFICE SYSTEMS INSTALLATION, INC	11,244.00	11,629.00	25,267.00	34,782.00
ON DEMAND SERVICE GROUP INC		88,249.00	207,858.50	59,287.00
ON SITE AIR TEMP INC		1,171.87	882.00	279.50
ON SITE SANITATION INC.	27,739.18	31,300.92	32,615.29	39,745.14

ONE 2 ONE				1,420.00
ORIENTATIONS INC	285.00			453.38
PAINTING BY NAKASONE				5,077.00
PARAGON PAVING INC	25,117.00	29,989.00	7,041.50	16,524.00
PARKOS CONSTRUCTION CO		206,018.00		2,679.00
PARR,JUDITH BERNICE				6,609.78
PATCHIN MESSNER APPRAISALS INC	16,512.50	1,850.00	5,000.00	18,500.00
PAULSON & CLARK	2,575.08		2,990.00	24,090.00
PAVE IT				6,228.50
PEER ENVIRONMENTAL & ENG INC.	166,438.78	60,748.87	150,080.15	35,481.51
PELICAN STAFFING SOLUTIONS INC				10,627.82
PENN CONTRACTING INC				170,100.00
PERFORMIX BUSINESS SERVICES LLC	34,115.00			
PIONEER ENGINEERING		2,000.00		
POUPART,JOHN				4,000.00
PRAIRIE TECHNOLOGIES INC OF MINNESOTA	10,691.31	11,023.06	4,433.00	16,261.00
PREMIER HANDICAP SERVICES LLC		13,366.00	61,312.40	16,735.00
PREMIER LIGHTING INC.			3,690.00	
PRIMARY PRODUCTS CO	41,561.49	30,994.72	38,335.83	37,087.63
PROFESSIONAL DATA ANALYSTS, INC	3,750.00	25,000.00		77,370.00
PROFESSIONAL RESOURCE NETWORK INC				11,400.00
RACHEL CONTRACTING				3,931,342.01
RAK CONSTRUCTION INC	794,362.86	763,313.80	468,772.21	1,906,437.69
RAYCO EXCAVATING INC				61,600.00
REILING CONSTRUCTION				835.00
REISCO INC	899.10			
RESTORATION PROFESSIONALS	3,392.43	4,034.98	154.95	1,241.70
RICHARDSON RICHTER & ASSOC INC.			21,670.74	23,162.72
RISDALL MARKETING GROUP LLC				80,000.00
RMS PUBLIC RELATIONS LLC	33,553.54	13,543.41	31,239.10	25,068.75
ROBERT RIPPE & ASSOCIATES INC		10,736.09		
RON MICHAELS CONSULTING, INC	2,950.00			
ROWEKAMP ASSOCIATES INC.	5,970.00	3,570.00		8,797.50
SACKEY,EMMANUEL		79,590.00	60,434.60	28,759.40
SAM STEWART & ASSOCIATES INC	1,060.00			
SCHUSTER,RICHARD A	4,131.25	1,156.25	143.75	
SCOTT & ASSOCIATES INC.	38,991.00	13,178.32	13,391.27	21,436.47
SCOTT COUNTY				90.00
SELECT COMPUTING INC	29,662.50	51,161.25	196,432.50	207,446.50
SHELTER ARCHITECTURE LLC				23,272.50
SIGN SOURCE	16,874.37	20,289.47	23,345.89	32,994.47
SOVIA'S PAINTING & DECORATING, INC	2,980.00	46,342.00	70,896.00	47,047.00
SPADE LANDSCAPING				1,870.00
SPRINGSTED INCORPORATED	93,024.16	118,309.22	108,560.88	94,130.49
ST CROIX ENVIRONMENTAL INC		1,790.00		
ST CROIX PROMOTIONS INC	1,781.76	193.91	210.92	

STEINBRECHER PAINTING INC	68,094.78	28,856.36	77,319.76	60,074.00
STEVENS ENGINEERS INC	2,350.39	405.00		
STONEBROOK CONSTRUCTION INC				52,011.00
SUESS ELECTRIC LLC			878.00	1,392.35
SUNDE LAND SURVEYING, LLC				1,400.00
TCC DISTRIBUTING INC	7,257.47			
TECHDIGITAL CORPORATION				42,600.00
TEMBUA INC		780.00		
TENEYCK,THERESA J	2,490.00			
THE JK MOVEMENT				4,270.97
THE LANGUAGE BANC INC	840.00	60.00	10,670.00	9,600.00
THE MACRO GROUP INCORPORATED	345,852.50	313,906.50	290,006.50	248,343.50
TOBI CLEANING SERVICES				580.00
TOM LOUCKS & ASSOCIATES INC	1,977.39	6,787.00	489,182.96	694,451.95
TRAFFIC DATA, INC.		8,711.43	2,354.60	4,748.74
TRISSENTIAL LLC		136,356.00	480,149.50	511,004.50
TSG SERVER & STORAGE		88,349.51	81,090.02	740,284.89
TWIN CITIES GLASS CONTRACTORS, INC.	450.00			
UNBOUND THERAPY RESOURCES LLC				4,995.00
URBAN CO	540,729.96	176,995.00	54,927.10	74,309.00
URBAN YOUTH CONSERVATION	3,866.00	5,088.50		
USA SAFETY SUPPLY			66.52	
VERA CONSTRUCTION INC		4,345.00		
VISIONS INC		3,611.31		
W J THOM COMPANY				1,603.93
W W GOETSCH ASSOCIATES INC	1,916.03	990.00		2,794.26
WAGNER SOD AND LANDSCAPING CO INC				8,744.99
WESTSIDE EQUIPMENT INSTALLERS INC	8,816.80			
WHEELER HARDWARE CO	7,214.08	4,689.56	19,751.32	3,700.97
WHITE BEAR ELECTRIC			752.94	
WILSON DEVELOPMENT SERVICES LLC	3,255.61	6,000.00	2,755.83	
WINDSTAR PROMOTIONS	55,194.89	46,093.90	40,104.90	24,808.70
ZENG,HUGH				4,800.00
	7,054,915.42	6,548,770.56	9,912,585.07	15,839,152.54

Related to New Construction	33,314.15	126,669.66	73,067.29	106,156.54
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Net Total	<u>7,021,601.27</u>	<u>6,422,100.90</u>	<u>9,839,517.78</u>	<u>15,732,996.00</u>
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# of CERT SBE Vendors	125	127	125	170
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**(2) Distribution of CERT Vendors**

2015 CERT Eligible Vendor Payments (Map)

2015 CERT Vendor Payments (Map)

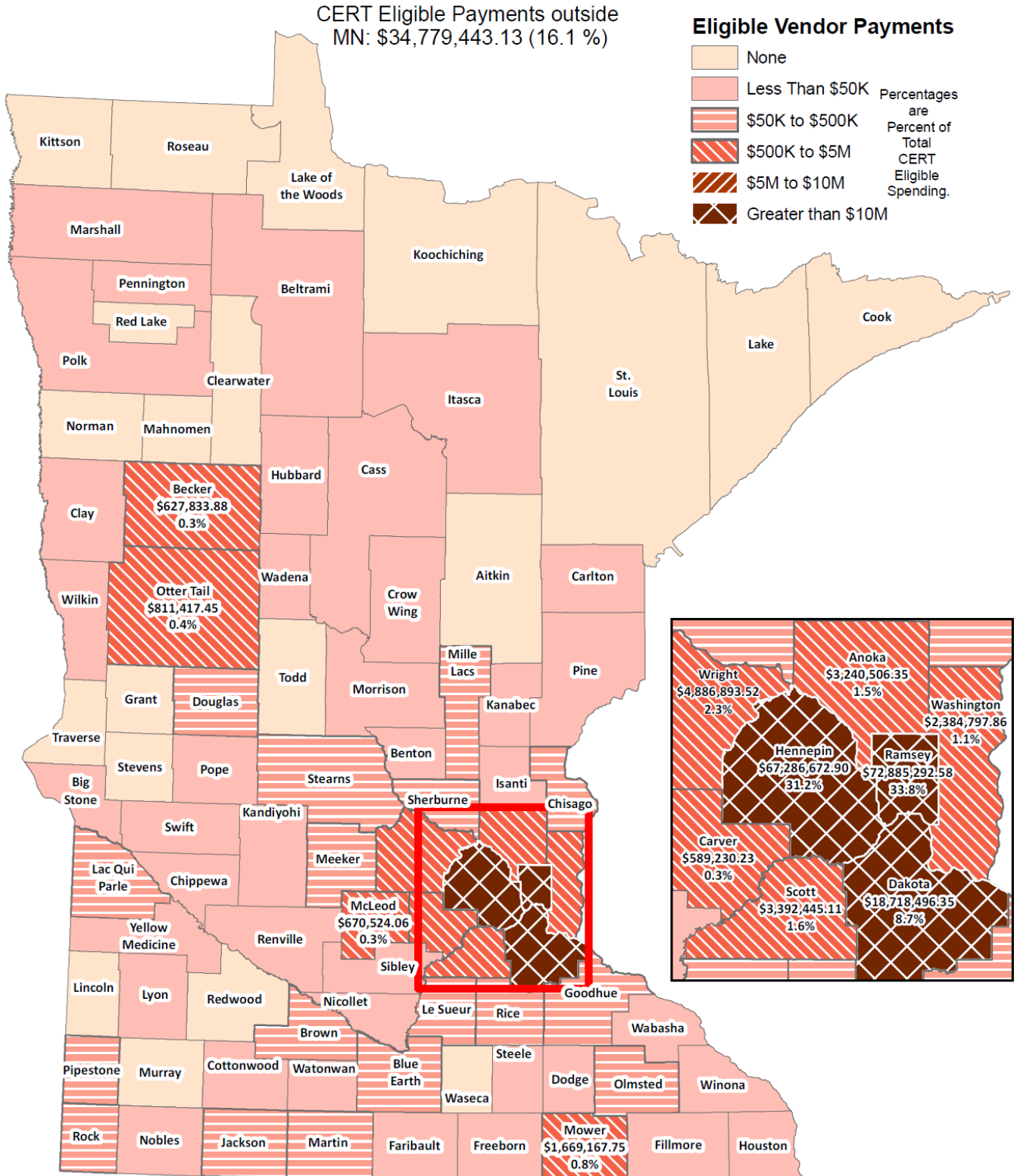
CERT Payments by County (2012-2015)

CERT Eligible Payments by County (2012-2015)

# 2015 CERT Eligible Vendor Payments

Total CERT Eligible Payments: \$215,510,405

CERT Eligible Payments outside MN: \$34,779,443.13 (16.1 %)

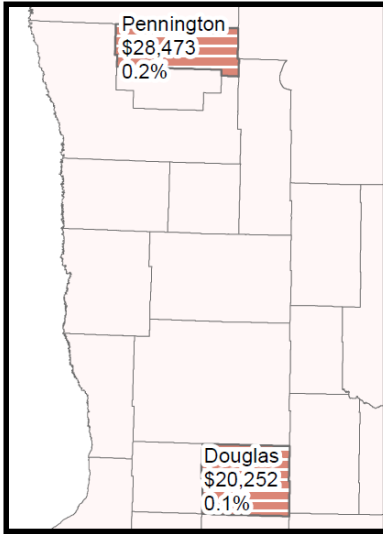


Data Extracted from Aspen System by Finance Department.  
Map Created by Enterprise GIS, 29 August 2016

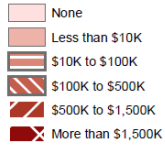
# 2015 CERT Vendor Payments

Total Certified Payments: \$15,839,152.54

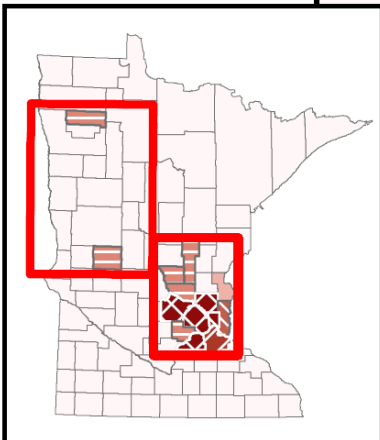
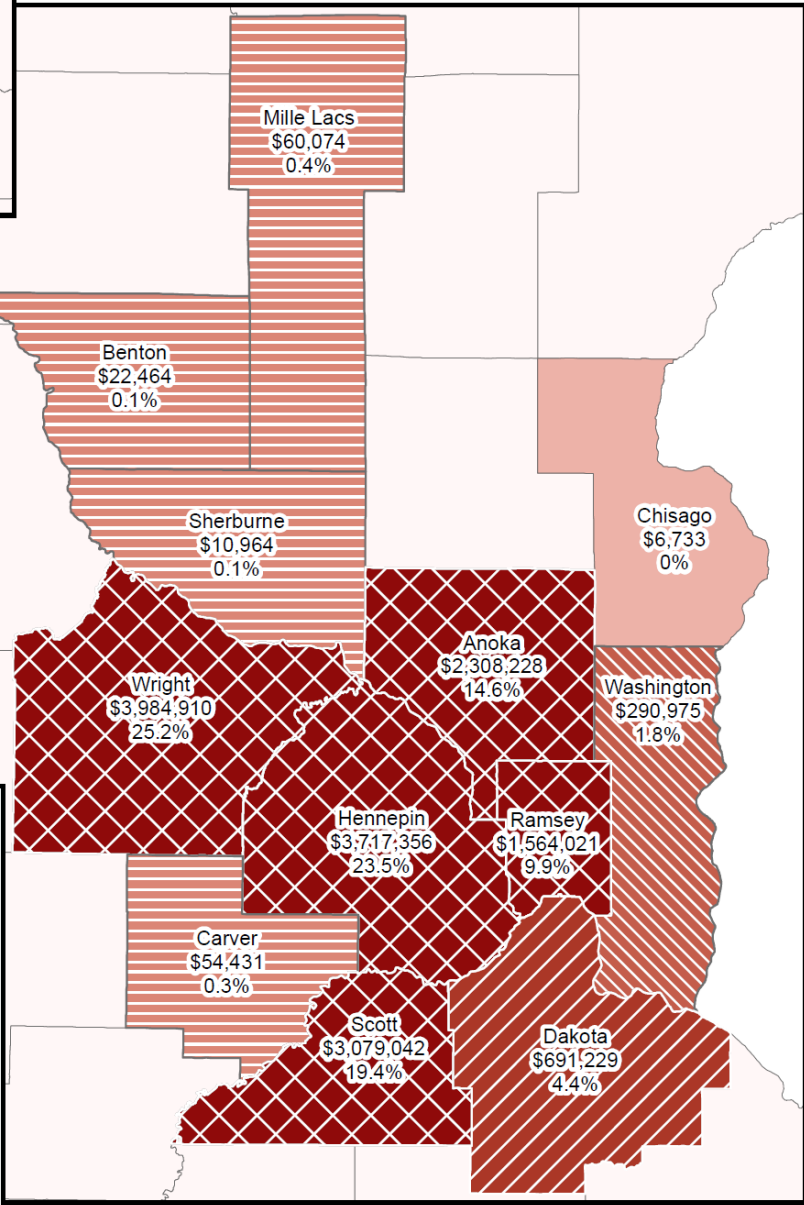
Data Extracted from Aspen System by Finance Department.  
Map Created by Enterprise GIS, 29 August 2016.



**CERT Vendor Payments**



Percentages are Percent of Total Certified Spending



### CERT Pymts by County (2012 - 2015)

County	2012 Sum of Amount	2013 Sum of Amount	2013 % of Total	2014 Sum of Amount	2014 % of Total	2015 Sum of Amount	2015 % of Total
Anoka	1,019,556.11	1,060,591.21	16.20%	755,554.00	7.62%	2,308,228.43	14.57%
Benton	11,959.79	24,654.43	0.38%	40,199.73	0.41%	22,463.91	0.14%
Carver	59,120.98	39,467.79	0.60%	39,492.99	0.40%	54,430.94	0.34%
Chisago	8,741.99	11,480.34	0.18%	4,893.25	0.05%	6,732.66	0.04%
Dakota	1,211,914.14	792,433.41	12.10%	300,117.65	3.03%	691,229.32	4.36%
Douglas	2,350.39	2,195.00	0.03%		0.00%	20,252.00	0.13%
Faribault	6,891.00		0.00%		0.00%		0.00%
Hennepin	1,275,522.95	2,124,140.82	32.44%	3,431,123.07	34.61%	3,717,356.29	23.47%
McLeod	4,957.22		0.00%		0.00%		0.00%
Mille Lacs	68,094.78	28,856.36	0.44%	77,319.76	0.78%	60,074.00	0.38%
Pennington						28,473.00	0.18%
Ramsey	1,649,470.23	1,549,263.36	23.66%	16,450.00	0.17%	1,564,021.15	9.87%
Scott		3,661.29	0.06%	3,312,020.72	33.41%	3,079,042.39	19.44%
Sherburne	12,164.36	9,788.97	0.15%	5,878.73	0.06%	10,963.59	0.07%
Washington	1,115,594.29	301,525.18	4.60%	1,795,517.89	18.11%	290,974.75	1.84%
Wright	55,194.89	333,136.40	5.09%	73,582.68	0.74%	3,984,910.11	25.16%
#N/A	553,382.30	267,576.00	4.09%	60,434.60	0.61%		0.00%
	<b>7,054,915.42</b>	<b>6,548,770.56</b>		<b>9,912,585.07</b>		<b>15,839,152.54</b>	

Related to New Construction	<u>33,314.15</u>	<u>126,669.66</u>		<u>73,067.29</u>	<u>106,156.54</u>
Net Total	<u><u>7,021,601.27</u></u>	<u><u>6,422,100.90</u></u>		<u><u>9,839,517.78</u></u>	<u><u>15,732,996.00</u></u>

### CERT Eligible Pymts by County (2012 - 2015)

County	2012 Sum of Amount	2013 Sum of Amount	2013 % of Total	2014 Sum of Amount	2014 % of Total	2015 Sum of Amount	2015 % of Total
Aitkin	34,783.64	255.94	0.00%	759.80	0.00%		
Anoka	2,095,336.48	2,038,901.26	1.30%	1,748,462.25	1.12%	3,240,506.35	1.50%
Becker	804,227.55	1,122,256.07	0.72%	2,008,499.96	1.28%	627,833.88	0.29%
Beltrami	12,541.55	7,514.59	0.00%	35,898.57	0.02%	9,913.06	0.00%
Benton	17,703.78	49,687.17	0.03%	58,715.65	0.04%	28,461.72	0.01%
Big Stone	18,585.00	14,766.00	0.01%	14,903.00	0.01%	13,093.00	0.01%
Blue Earth	76,632.48	40,634.35	0.03%	53,594.48	0.03%	162,723.30	0.08%
Brown	5,572.40	8,458.13	0.01%	7,995.91	0.01%	125,325.34	0.06%
Carlton	24,723.23	27,055.08	0.02%	18,074.13	0.01%	4,937.81	0.00%
Carver	847,626.60	550,916.46	0.35%	530,233.15	0.34%	589,230.23	0.27%
Cass	8,224.04	1,706.09	0.00%	4,568.00	0.00%	25,841.84	0.01%
Chippewa	13,644.30	32.50	0.00%		0.00%	15.00	0.00%
Chisago	845,874.33	1,538,112.41	0.98%	268,003.17	0.17%	61,684.06	0.03%
Clay	82.29	6,034.67	0.00%		0.00%		0.00%
Clearwater		52.00	0.00%		0.00%		0.00%
Cook		2,509.00	0.00%	520.00	0.00%		0.00%
Cottonwood	3,225.82	1,500.00	0.00%	1,014.32	0.00%	4,805.67	0.00%
Crow Wing	29,491.55	17,779.00	0.01%	17,419.69	0.01%	10,744.49	0.00%
Dakota	4,255,503.98	3,939,851.47	2.52%	15,409,248.72	9.84%	18,718,164.27	8.69%
Dodge	4,575.47	5,580.20	0.00%	11,458.89	0.01%	14,346.49	0.01%
Douglas	565,440.79	509,575.97	0.33%	336,938.44	0.22%	153,293.35	0.07%
Faribault	7,816.00	1,091.95	0.00%	4,616.76	0.00%	4,619.98	0.00%
Fillmore	3,228.67		0.00%		0.00%	7,161.76	0.00%
Freeborn	26,436.12	33,494.98	0.02%	50,926.00	0.03%	12,070.00	0.01%
Goodhue	92,274.96	96,607.18	0.06%	122,596.81	0.08%	85,862.35	0.04%
Grant		425.00	0.00%		0.00%		0.00%
Hennepin	81,105,823.06	44,760,069.95	28.59%	40,480,926.60	25.86%	66,994,403.80	31.09%

Houston	22,942.26	20,426.12	0.01%	13,661.41	0.01%	6,318.37	0.00%
Hubbard	1,583.00	8.55	0.00%		0.00%	1,180.00	0.00%
Isanti	55,294.06	30,105.28	0.02%	14,632.51	0.01%	20,275.06	0.01%
Itasca	39,948.62	15,760.92	0.01%	13,052.28	0.01%	38,773.90	0.02%
Jackson	36,400.97	62,934.66	0.04%	63,172.37	0.04%	64,359.37	0.03%
Kanabec	8,471.42	6,431.02	0.00%	5,740.44	0.00%	5,740.44	0.00%
Kandiyohi	576,686.04	3,582,512.67	2.29%	144,787.79	0.09%	26,094.81	0.01%
Kittson	199.00	225.00	0.00%	2,857.00	0.00%		0.00%
Lac Qui Parle	70,538.80	478,430.08	0.31%	300,125.73	0.19%	121,937.03	0.06%
Le Sueur	289,392.78	455,471.19	0.29%	194,901.68	0.12%	132,909.99	0.06%
Lyon	241.25		0.00%		0.00%	50.00	0.00%
Mahnomen	70.00		0.00%		0.00%		0.00%
Marshall		10,253.66	0.01%	22,349.36	0.01%	1,609.77	0.00%
Martin	106,291.94	100,193.76	0.06%	161,938.07	0.10%	223,558.79	0.10%
McLeod	94,928.19	85,484.10	0.05%	79,164.40	0.05%	670,524.06	0.31%
Meeker	468,396.18	59,189.53	0.04%	971,042.18	0.62%	275,175.72	0.13%
Mille Lacs	81,676.76	48,310.84	0.03%	92,410.13	0.06%	228,452.88	0.11%
Morrison	100,202.64	14,007.66	0.01%	27,123.77	0.02%	16,786.01	0.01%
Mower	70,848.68	60,792.74	0.04%	51,523.97	0.03%	1,669,167.75	0.77%
Nicollet	5,615.06	3,992.28	0.00%	5,027.42	0.00%	3,602.28	0.00%
Nobles	43,007.78	23,618.87	0.02%	14,017.15	0.01%	17,929.32	0.01%
Olmsted	812,787.14	146,283.10	0.09%	131,018.23	0.08%	395,511.55	0.18%
Otter Tail	450,994.25	636,483.74	0.41%	509,036.89	0.33%	811,417.45	0.38%
Pennington	51,081.53	57,376.98	0.04%	51,524.26	0.03%	47,081.33	0.02%
Pine	2,753.00	6,423.73	0.00%	200.80	0.00%	1,000.00	0.00%
Pipestone	81,912.87	191,822.96	0.12%	59,277.03	0.04%	64,692.66	0.03%
Polk	6,399.66	19,051.53	0.01%	2,102.54	0.00%	5,199.16	0.00%
Pope	117,819.57	111,984.05	0.07%	53.75	0.00%	12,297.60	0.01%
Ramsey	55,645,468.24	73,025,863.85	46.65%	67,834,576.65	43.34%	72,887,074.22	33.82%
Redwood	2,121.35	7,695.71	0.00%	3,453.22	0.00%		0.00%

Renville	60,506.81	4,337.39	0.00%	1,000.50	0.00%	9,042.21	0.00%
Rice	45,897.25	214,200.28	0.14%	5,050,577.99	3.23%	357,243.58	0.17%
Rock	32,112.03	116,519.20	0.07%	74,296.92	0.05%	145,233.99	0.07%
Roseau				391.50	0.00%		0.00%
Saint Louis	288,680.64	144,461.69	0.09%	198,944.62	0.13%	141,454.00	0.07%
Scott	557,929.54	769,438.39	0.49%	894,649.28	0.57%	3,392,445.11	1.57%
Sherburne	173,647.82	213,992.43	0.14%	33,166.79	0.02%	58,934.18	0.03%
Sibley	83,028.50	10,676.69	0.01%	16,932.28	0.01%	8,906.05	0.00%
Stearns	49,617.28	420,660.97	0.27%	140,406.32	0.09%	293,467.79	0.14%
Steele	17,446.92	16,720.94	0.01%	34,167.82	0.02%	23,013.57	0.01%
Swift	1,224.20	22.50	0.00%	201.25	0.00%	6,794.89	0.00%
Todd	2,762.85		0.00%		0.00%		0.00%
Wabasha	3,932.16	25,250.00	0.02%	23,790.64	0.02%	21,100.85	0.01%
Wadena	75.00	75.00	0.00%	1,040.00	0.00%	75.00	0.00%
Waseca	619.40		0.00%		0.00%		0.00%
Washington	3,091,260.98	1,898,552.26	1.21%	3,861,445.60	2.47%	2,383,280.12	1.11%
Wilkin	280.93	6,063.91	0.00%	8,667.64	0.01%	22,652.00	0.01%
Winona	19,714.80	14,331.96	0.01%	27,615.90	0.02%	20,672.80	0.01%
Wright	124,292.68	497,759.05	0.32%	335,324.41	0.21%	39,974,833.02	18.55%
Yellow Medicine	1,564.92	3,743.30	0.00%	868.00	0.00%	7,498.50	0.00%
#N/A	19,706,240.92	18,139,008.67	11.59%	25,821,705.63	16.50%		0.00%
	174,404,282.76	156,531,816.63		168,479,338.42		215,510,404.93	

Related to New  
Construction

61,350,371.65      29,930,705.41

11,803,175.59

30,330,079.03

Net Total

113,053,911.11      126,601,111.22

156,676,162.83

185,180,325.90

**(3) Department Reports on DBE and SWMBE Utilization**

Parks and Recreation

Property Management

Public Works



**Ramsey County Parks & Recreation**

**Jon Oyanagi**

2015 CERT Small Business Enterprise Utilization Report

September 12, 2016

Parks & Recreation Department offers several opportunities to CERT SBE vendors, including

- New and remodeling construction projects (arena and golf course facilities, parks, trails)
- Professional services (master planning, architecture, engineering, consulting)
- Maintenance services and projects (snow plowing, painting, roofing, temporary facilities)
- Administrative supplies and services (printing, software, office supplies)

Parks & Recreation supports the inclusiveness in contracting effort through the following strategies

- Establish of ambitious SBE utilization goals on construction projects (minimum 15%)
- Work with design-build contractors to increase CERT SBE subcontracting on design-build projects
- Increase use of CERT vendors for discretionary department spending with a focus on Planning Division spending

**Reported Results**

1. In 2015, Parks & Recreation allocated \$1,415,681, or more than 22%, of its total discretionary spending to CERT SBE vendors. The department directly contracted with 26 SBE vendors, and several more were involved on department projects as tier contractors.
2. The Parks & Recreation Planning Division, which is responsible for managing the Department's construction, maintenance, planning, and repairs, allocated \$1,367,963, or more than 37%, of its project funding to CERT SBE vendors.

**2015 CERT/SWMBE Participation Summary**

- Reporting Period: January 1, 2015 – December 31, 2015
- Total Discretionary Spending: \$6,374,342
  - SWMBE Value: \$1,415,681
  - SWMBE Participation: 22.21%
- Total Planning Division Spending: \$3,649,642
  - SWMBE Value (Planning): \$1,367,963
  - SWMBE Participation (Planning): 37.48%
- Total CERT SBE Vendors Utilized\*: 26  
*\*does not include construction/design-build tier contractors*

**Ramsey County Property Management**

**Bruce Thompson**

2015 Project- CERT SWMBE/Workforce Utilization Report

September 8, 2016

Ramsey County Property Management CERT SWMBE initiatives

- Increase the use of CERT vendors on all construction projects by establishing CERT Vendor goals
- Work with contractors to increase notifications to CERT vendors of bidding opportunities
- Establish goals for Workforce Diversity including women and minority employees on the job site
- Increase use of CERT vendors for day-to-day County building operations and repairs (discretionary department spending)

**Reported Results**

1. During the period January 1, 2015 – December 31, 2015, the Property Management department directed **more than 54% of its total construction project value** to vendors in the CERT program. That is \$7,723,495 to help grow CERT vendors to make them stronger, more profitable and increase job opportunities.
2. The Property Management department attributed \$1,455,475 of our total department discretionary spending to CERT Vendors in 2015. This represents 17.7% of our discretionary spending. Additionally, Property Management increased the **number** of CERT vendors utilized

by 16% over 2014, thus involving more CERT vendors in the day-to-day operations of Property Management.

3. In terms of Workforce Diversity, the County continues to establish and enforce goals on larger projects. Several projects this past year exceeded the established goals for female and minority participation in the field. Some examples include the highly skilled and complex deconstruction project of the Riverfront Properties that achieved 43.03% minority participation; and 9.98% female participation through December 31, 2015.
4. Property Management goals for 2015 followed the State of Minnesota Equal Employment and Opportunity Goals:
  - Minority participation goal: 32%
  - Female participation goal: 6%
  - CERT/SWMBE participation goal: 15%

**2015 CERT/SWMBE Participation Summary**

- Reporting Period: January 1, 2015 – December 31, 2015
- Total Construction Project Value Expended: \$14,222,901
- SWMBE Participation: 54.3%
- SWMBE Value: \$7,723,495

**1) White Bear Lake Library Project – Completed 4/15**

Project Budget: \$4,497,985  
Construction Costs: \$3,601,381  
Other Professional Services: \$71,124  
Land: \$241,982  
Other Costs: \$387,228

Direct Purchases with CERT SBE Vendors: **\$173,231**  
Total Expended as of 12/31/15: \$4,301,715

Construction

CERT SWMBE Participation Goal: 15%  
CERT SWMBE Achieved: **47.4%, \$1,708,570**

Workforce Diversity

Female Participation Goal: 5%  
Female Participation Achieved: **1.14%**  
Minority Participation Goal: 10%  
Minority Participation Achieved: **17.14%**

Total Project CERT SWMBE Achieved: **43.7%**

**2) Shoreview Library Project – In Process (As of 12/31/15)**

Project Budget: \$18,606,500  
Construction Estimate: \$14,085,000  
Other Professional Services: \$2,122,180  
Land: \$600,000  
Other Costs: \$1,799,320

Direct Purchases with CERT SBE Vendors: **\$36,670**  
Total Expended as of 12/31/15: \$2,467,548

Construction

CERT SWMBE Participation Goal: 11.4%  
CERT SWMBE Achieved: **12.1%, \$199,680**

Workforce Diversity

Female Participation Goal: 6%  
Female Participation Achieved: **4.65%**  
Minority Participation Goal: 32%  
Minority Participation Achieved: **5.20%**

Total Project CERT SWMBE Achieved: **9.6%**

**3) Riverfront Deconstruction Project – In Process (As of 12/31/15)**

Project Budget: \$17,000,000  
Construction Estimate: \$15,008,979  
Other Professional Services: \$1,208,402  
Other Costs: \$782,619

Direct Purchases with CERT SBE Vendors: **\$5,044,637**  
Total Expended as of 12/31/15: \$5,324,969

CERT SWMBE Participation Goal: 11.4%  
CERT SWMBE Achieved: **94.7%**

Workforce Diversity

Female Participation Goal: 6%  
Female Participation Achieved: **9.98%**  
Minority Participation Goal: 32%  
Minority Participation Achieved: **43.03%**

**4) WIC - Rice Street Lease Improvements Project - Completed 10/15**

Project Budget: \$174,710  
Construction Costs: \$105,970  
Other Professional Services: \$12,244  
Other Costs: \$38,565

Direct Purchases with CERT SBE Vendors: **\$118,539**  
Total Expended: \$156,779

CERT SWMBE Participation Goal: 15%  
CERT SWMBE Achieved: **75.6%**

Workforce Diversity: **N/A**

**5) WIC - 1682 Suburban Lease Improvements Project - Completed 12/15**

Project Budget: \$159,436  
Construction Costs: \$142,544  
Other Professional Services: \$12,163  
Other Costs: \$3,861

Direct Purchases with CERT SBE Vendors: **\$142,544**  
Total Expended: \$158,568

CERT SWMBE Participation Goal: 15%  
CERT SWMBE Achieved: **89.9%**

Workforce Diversity: **N/A**

**6) CHCH/Plato/RCCF Roof Project - Completed 9/15**

Project Budget: \$1,037,591  
Construction Costs: \$996,531  
Other Professional Services: \$41,060

Direct Purchases with CERT SBE Vendors: **\$41,060**  
Total Expended: \$1,037,591

CERT SWMBE Participation Goal: 15%  
CERT SWMBE Achieved: **4.0%**

Workforce Diversity: **N/A**

**7) Information Services Relocation Project - Completed 9/15**

Project Budget: \$864,850  
Construction Costs: \$415,206  
Other Professional Services: \$41,428  
Other Costs: \$319,097

Direct Purchases with CERT SBE Vendors: **\$258,564**  
Total Expended: \$775,731

CERT SWMBE Participation Goal: 15%  
CERT SWMBE Achieved: **33.3%**

Workforce Diversity: **N/A**

**Ramsey County Public Works**

Federal Funds Project(s) from Reporting Year 2015

**Jim Tolaas**

September 9, 2016

**1) Ford Parkway Reconstruction**

Construction Value: \$5,566,869.43  
DBE Participation Goal: 6.7%  
DBE Good Faith Estimate: 10%  
Palda & Sons