

# **Ramsey County 2011 Supplemental Budget**

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**July 27, 2010**

# 2011 Supplemental Budget Presentation

## What Will Be Covered:

- Part 1 - Measuring Progress Toward Achieving County Board Goals
- Part 2 - Recommended Adjustments To Approved 2011 Budget
- Part 3 - 2011 Budget Overview

# Year 2 of the County Biennium (2011)

- Board reviews department progress towards achieving County Board goals
- Board approves changes to the Adopted 2011 Budget
  - Minimal addenda recommended this year
- Public hearings on August 17 (9:00a.m., Board Chambers and November 29 (6:30p.m., Roseville Area High School Cafeteria)
- Board adopts a 2011 property tax levy

# **Part 1:**

## **Measuring Progress Toward Achieving County Board Goals**

- Hearings on department performance measures have been scheduled from July 30 – August 10

# What is Performance Management?

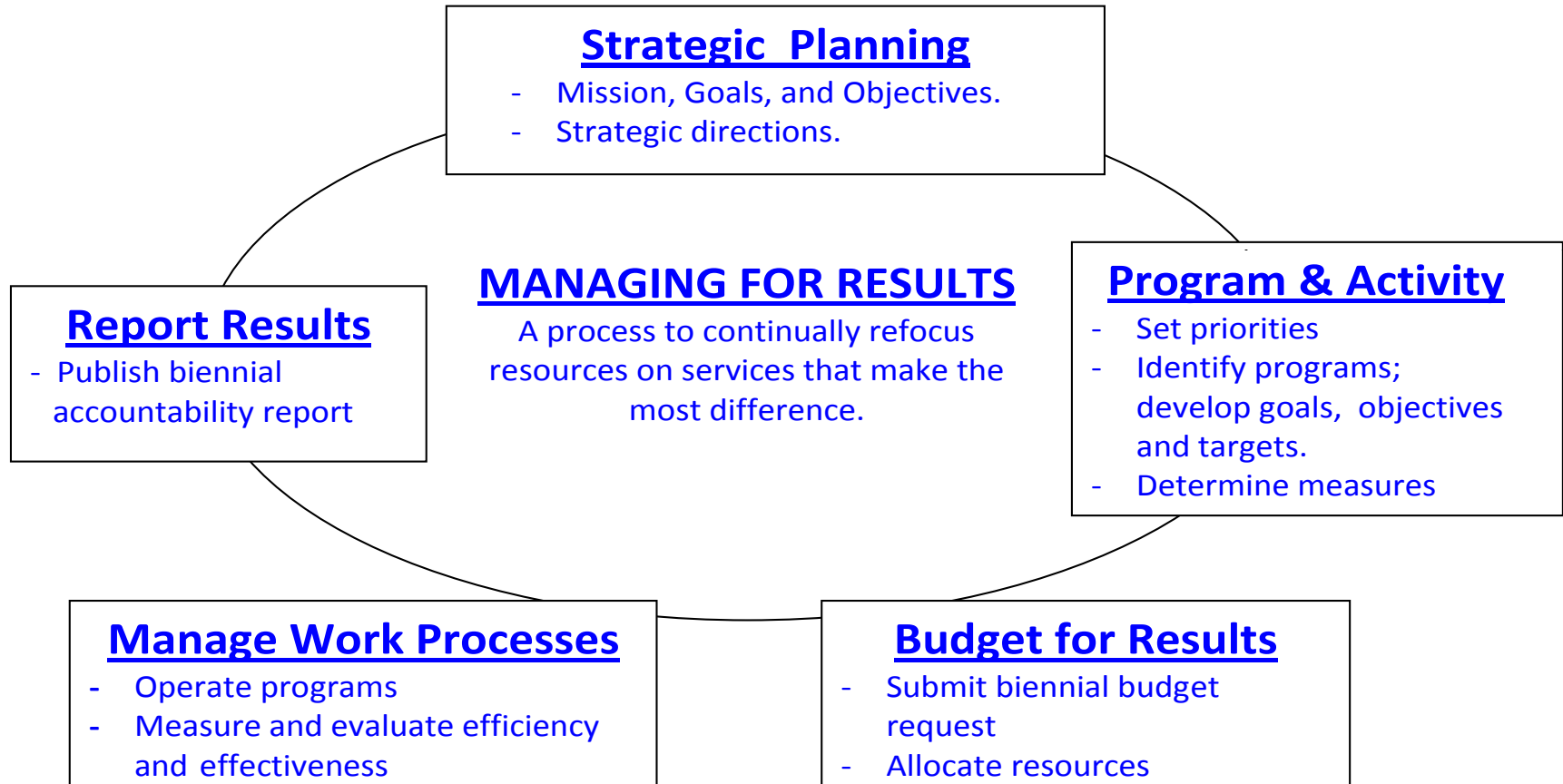
*"Performance management in the public sector is an ongoing, systematic approach to improving results through evidence-based decision making, continuous organizational learning, and a focus on accountability for performance. Performance management is integrated into all aspects of an organization's management and policy-making processes, transforming an organization's practices so it is focused on achieving improved results for the public".*

- From the National Performance Management Advisory Commission

# Continued Improvement in Progress Toward Achieving County Board Goals

- Alignment of department work with Board goals
- Using data to inform decision-makers about resource allocation
- Identifying areas we serve the community well and areas where we can improve
- Identifying the services with a measurable economic payoff
- Budget hearings provide opportunity to discuss our performance

# Managing for Results



## **Ramsey County has an active Performance Management System that includes:**

- Mission Statement
- Values Statement
- 6 Board Goals
- 25 Critical Success Indicators
- 266 Department Performance Measures



# Ramsey County Mission Statement

Ramsey County – Working With You to Enhance Our Quality of Life



# Ramsey County Values Statement

Ramsey County is community centered and serves the citizens with integrity, honesty, respect, innovation and responsibility.



# 2010-2011 County Board Goals

- Be a leader in financial and operational management
- Promote multi-modal transit and transportation solutions that effectively serve our citizens
- Prevent crime and improve public safety
- Be a leader in responding to the changing demographics in Ramsey County
- Proactively deliver services that improve the quality of life for children and families and individuals with special needs
- Protect our natural resources and the quality of our environment

# Critical Success Indicators

- All County resources are professionally and effectively managed (finances, capital assets, staff, technology)
- Business support services enable the effective and efficient delivery of high quality County services
- Information (for internal and external use) is accurate, available, and protected and makes use of technological advances
- Facilities are functional, safe, and accessible
- The public is able to access County information and services through a variety of means, including mail, telephone, and in person, and also transact business electronically
- Effective partnerships with public and private systems result in improved benefit to the community
- A variety of safe and effective transportation options benefit the community
- The response to criminal behavior is effective
- Prevention strategies are effective in reducing criminal behavior
- The County is prepared for emergencies and responds effectively
- Vulnerable children and adults are safe
- Over-representation of people of color in the criminal justice system is reduced
- Disparities in access and outcomes for diverse populations are reduced
- Services are culturally sensitive and responsive to diverse populations
- County services adapt to meet the needs of the aging population
- Staff reflect the demographics of the working age population of the County
- The basic needs (food, shelter, health care) of residents are met
- Residents with special needs are healthy and safe in the community
- Cultural and recreational services are accessible and available
- Partnerships increase the number of children who go to school ready to learn
- The Ramsey County Libraries continue to be accessible and serve all residents of the County
- Services that support environmental stewardship are provided for residents and property owners
- Natural resources are managed to sustain and enhance the environment
- Policies and practices reflect sound environmental principles
- The impact of waste on the environment is minimized

## **Part 2:**

### **Recommended Adjustments to Approved 2011 Budget**

- Minimal addenda proposed this year
- Addenda will be discussed on August 17

# Recommended Adjustments To Approved 2011 Budget

- **Goal in Preparation of Supplemental Budget:**
  - Allow County to deliver programs and services the Board previously approved in the 2011 Budget
  - Provides mid-biennium adjustments due to state aid changes
  - Allow comprehensive 2012-2013 planning for cuts because of worsening economic conditions and State Budget shortfall
- **Adjustments to the budget:**
  - Allow departments to deal with changes made by the State Legislature
  - Address new needs in the County
  - Recognize increase in budget for County Program Aid

# Recommended Adjustments To Approved 2011 Budget

- Provide funding to combat the invasion of the emerald ash borer (\$107,035)
- Provide funding to repurpose the Biff Adams Ice Arena (\$70,276)
- PERA rate increases (\$190,092)
- Account for the \$4 million buyback of \$6 million reduction in County Program Aid that is currently set in state law, but not expected to be funded.
  - Recommended to fund OPEB liability

## **Part 3:**

# **2011 Budget Overview**

- Maximum levy certified on September 7
- 2011 Supplemental Budget and final tax levy set on December 14



# 2011 Budget Overview

- Total Budget (all spending) will increase modestly at 3.1%
- Property tax levy will increase at the lowest rate in ten years, needed to replace Governor's unallotments and to fund essential and mandated services
- Requires difficult cost containment measures, service reductions, and fee increases. Real people are impacted. Goal is to have reductions that are necessary, but bearable, to achieve long-term sustainable services
- Funds bonding for:
  - Relocation of employees from West Building to Metro Square Building
  - Design work for Keller Golf Course
  - Normal CIP projects
- Includes FTE reductions but minimizes employee layoffs
- Includes limited, strategic use of reserves
- Preserves strong financial standing

# 2011 Budget Summary

- Measures progress toward achieving County Board goals
- Maintains program and service levels previously approved for 2011
- Includes spending and revenue adjustments resulting from Federal and State actions

	<u>Dollars</u>	<u>Percent</u>
• Recommended spending increase	\$17,732,862	3.1%
• Proposed levy increase	\$ 6,957,180	2.7%

# 2011 Budget Overview

## Where The County Dollar Comes From\*

	2010 Approved		2011 Supplemental	
	Amount	%	Amount	%
Charges for Services/Fines .....	\$ 108,118,659	18.9%	\$ 112,292,916	19.0%
Intergovernmental Revenue				
Federal .....	82,658,194	14.4%	80,300,521	13.6%
State .....	57,588,036	10.1%	62,496,100	10.6%
State - Aids.....	12,424,077	2.2%	16,447,700	2.8%
Other .....	6,897,648	1.2%	7,207,078	1.2%
<b>Total Intergovernmental Revenue</b>	<b>159,567,955</b>	<b>27.9%</b>	<b>166,451,399</b>	<b>28.2%</b>
Use of Money, Property & Sales .....	31,634,408	5.5%	32,106,022	5.4%
Other Revenue & Taxes .....	12,267,162	2.1%	12,811,094	2.2%
Property Taxes .....	253,390,280	44.3%	260,347,460	44.2%
Fund Balance .....	7,298,312	1.3%	6,000,747	1.0%
<b>Total</b>	<b>\$ 572,276,776</b>	<b>100.0%</b>	<b>\$ 590,009,638</b>	<b>100.0%</b>

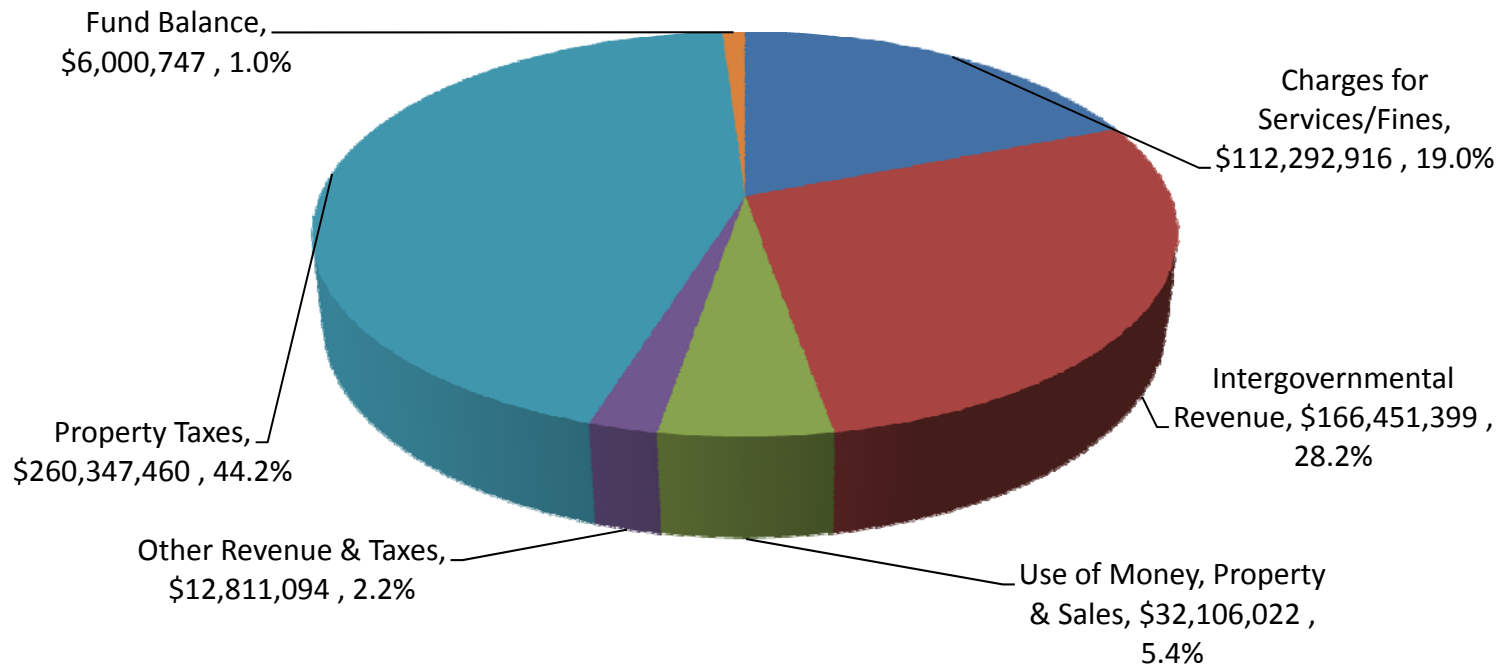
**\*2.7% Levy increase over 2010**

**\*3.1% Total budget increase over 2010**

# 2011 Budget Overview

## Where The County Dollar Comes From

2011 Recommended Supplemental Budget Total \$590,009,638



# 2011 Budget Overview

## 2011 Recommended Supplemental Budget

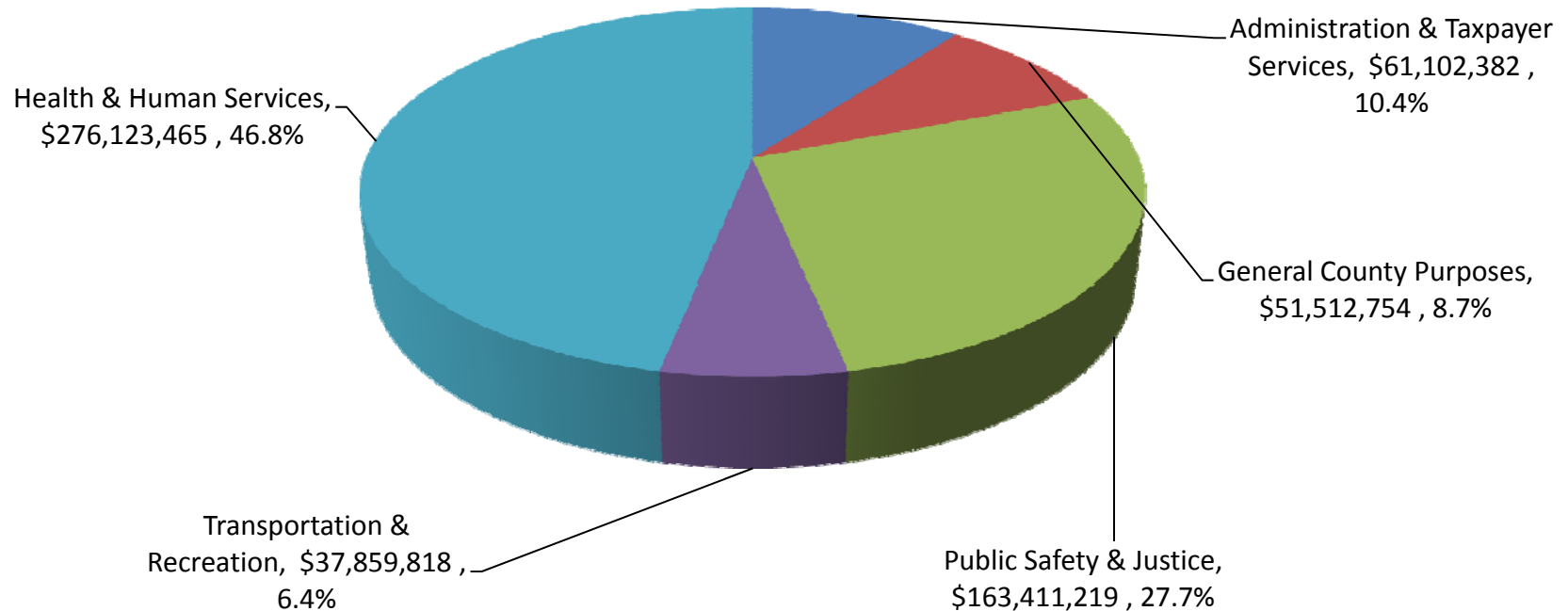
	2010 Approved		2011 Supplemental	
	Amount	%	Amount	%
Administration & Taxpayer Services....	\$ 57,332,642	10.0%	\$ 61,102,382	10.4%
General County Purposes** .....	46,212,008	8.1%	51,512,754	8.7%
Public Safety & Justice.....	159,525,981	27.9%	163,411,219	27.6%
Transportation & Recreation.....	37,419,601	6.5%	37,859,818	6.4%
Health & Human Services.....	271,786,544	47.5%	276,123,465	46.8%
<b>Total</b>	<b>\$ 572,276,776</b>	<b>100.0%</b>	<b>\$ 590,009,638</b>	<b>100.0%</b>

\*\* Includes Debt Service

# 2011 Budget Overview

## Where The County Dollar Goes

2011 Recommended Supplemental Budget Total \$590,009,638



# Important Dates

- July 30 – Aug 10 Department Budget Hearings
- Aug 17 RCRRA & HRA Budget Hearings
- Aug 17 Public Testimony (9:00am, Board Chambers)
- Aug 17 Budget Addenda Considered
- Sept 7 Maximum Tax Levy Adopted
- Nov 10 – 24 Truth in Taxation Notices of Estimated Taxes
- Nov 29 Public Hearing/Open House (6:30pm, Roseville Area High School Cafeteria)
- Dec 14 Final Approval of Budget & Levy

# For more information, please use the following resources:

## Website

<http://www.co.ramsey.mn.us/ba/index.htm>

## Chief Clerk to the County Board

Bonnie Jackelen

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## Office of Budgeting and Accounting

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